# Miami International Airport Management and Upgrades of IT Infrastructure An Airport CIO's Ongoing Challenge

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## **Fun Fact**

## What happened on November 24, 2001?







#### Agenda

- Network Evolution at MIA
- Planning for Tommorrow
- Maintaining Priorities
- Public Wi-Fi at MIA
- Other Leveraged Initiatives



#### **MIA Today**

- Ranked 10th in Total Passengers in US
- Ranked 26th in Total Passengers Worldwide
- Ranked 2nd in International Passengers in US
- Ranked 1st in International Cargo in US
- Employ 36,800 people across Stakeholders and MDAD
- Estimated Annual Economic Impact of \$32.8 Billion
- Just completed \$6.4 Billion Capital Improvement Program (CIP)
- Information Systems Division
  - Full Time Staff
    56 (Programmers, Techs, Network and Security Staff)
  - Outsource Staff 10
  - Annual Budget \$32 Million



#### **IT Network – 1st Generation**



# 1987



#### 4/16 Token Ring



#### **IT Network – 2nd Generation**



1995





#### **IT Network – 3rd Generation**



# 1999



Ethernet + Token Ring



#### **IT Network – 4th Generation**



Disruptive Tech: WAN Communications #SystemForloE

#### AGS+ router

1986: The Web Goes World Wide



2003



#### **IT Network – 5th Generation**



2014



cisco.





### **STS Network Infrastructure Today**

- Core Cisco Infrastructure
  - Just completed \$2M upgrade to 10G cores, 1G distribution, 400 switches
    - Planning started 3 years ago, outdated by the time it was installed
  - Already planning \$4M upgrade to 40G cores, 10G distribution, 600 switches
    - 100G cores, 40G distribution will likely be available / needed by the time we get there
- Aruba AP's and Controllers
  - Approx. 600 Total AP's / 400 Public Facing
  - Primarily 802.11n (AP125), 802.11ac upgrade needed to support Free WiFi
- Users
  - 1400 MDAD Employees
  - ~ 200 STS Clients including Airlines, Agencies and Concessionaires
- Applications Supported
  - Centralized applications on virtualization servers
  - MDAD and Stakeholder Operations
  - SITA CUTE/CUPPS, CCTV, Access Control, VoIP, IED Paging.....and
  - Public WiFi



## **Maintaining Priorities**

- Who and What Matters Most?
  - Somedays it depends who you ask  $\odot$
  - Critical Operations must take precendent over Amenities
  - Public Wi-Fi is an Amenity yet it is important
- Multiple Constituents to Satisfy
  - Several MDAD divisions supporting our 1400 employees
  - Top Five Airline Customers Passenger Counts (August, 2014)

Estimated Total Pax 3,400,000

American	1,997,485	59%
• Delta	177,341	5%
American Eagle	170,951	5%
United	97,932	3%
USAir	77,880	3%

- Airlines leverage network for baggage reconciliation, ticketing, etc.
- Agencies have critical needs to access security data and video
- Concessionaires require transaction processing and operational support
- Public wants Wi-Fi



## **Complimentary Wi-Fi Challenges**

- Reduction in Non-Aeronautical Revenue
  - Counter to MDAD Culture
  - Anticipate \$1M annual reduction in revenue
  - However this is not the biggest obstacle......
- Impact to the STS Infrastructure
  - Cannot put critical operations at risk
  - Anticipate a major spike in public demand place on network
    - 10-15X Users
    - 30X Bandwidth Consumption
  - Anticipate minimum \$2M CapEx incremental investment prior to conversion
  - Anticipate \$500K increase in annual OpEx
  - Anticipate increased customer support capacity
- Will Free Wi-Fi Come to MIA?
  - MIA is the last man standing......  $\textcircled{\odot}$
  - Working with Boingo to implement SMART Network
  - Targeting transition for 2015



#### **Current Public WiFi Implementation**

#### • Paid Model with Free Elements

- Ad Sponsored Access offered when economics make sense
- Free access to all stakeholder websites (airlines, hotels, car rentals, etc.)
- Free live video streaming from CNN in English and Spanish
- 5Mbps per user session bandwidth
- MDAD has recognized >\$7M from Public WiFi which continues to rise





#### **Transition to Complimentary Options**

- Plan to offer Complimentary Wi-Fi Fulltime in 2015
  - Discussing SMART Network Implementation with Boingo
  - 3 Tier Complimentary + Premium Access Opitons
  - Free live video streaming from CNN in English and Spanish
  - Revenue will fall.....Costs will rise





### **Related Leveraged Initiatives**

- Location Based Services
  - MDAD directly operates and partners with third parties to provide infrastructure and database and will focus its revenue efforts there
  - MDAD may develop it's own app however feels that applications are primarily the responsibility of third parties
    - Airlines, Third Parties (i.e. Google)
  - MDAD is deploying two layers of technology
    - Wi-Fi (Boingo)
    - Bluetooth Beacon (SITA BLE Beacon)
- DAS
  - MDAD has a fully deployed carrier DAS network
  - Planning cross platform Wi-Fi Integration
    - Passpoint seamless handoff (Boingo)



#### **SITA Bluetooth Program**



# Thank You!

