

PLANNING & DEVELOPMENT GROUP

Executive Management Program Status Report

April 30, 2018



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COMMONLY USED ACRONYMS

ADA	<i>Americans with Disabilities Act</i>
AOA	<i>Airfield Operations Area</i>
CBP	<i>Customs & Border Patrol</i>
CGMP	<i>Component Guaranteed Maximum Price</i>
CTA	<i>Central Terminal Area</i>
EAC	<i>Estimate at Completion</i>
EIR	<i>Environmental Impact Report</i>
FAA	<i>Federal Aviation Administration</i>
FIS	<i>Federal Inspection Services</i>
FLSS	<i>Fire & Life Safety Systems</i>
IT	<i>Information Technology</i>
LADBS	<i>Los Angeles Department of Building and Safety</i>

LADWP	<i>Los Angeles Department of Water & Power</i>
LAWA	<i>Los Angeles World Airports</i>
MSC	<i>Midfield Satellite Concourse</i>
NTP	<i>Notice to Proceed</i>
PBB	<i>Passenger Boarding Bridge</i>
PDG	<i>Planning & Development Group</i>
RON	<i>Remain Over Night</i>
RSA	<i>Runway Safety Area</i>
SSCP	<i>Security Screening Checkpoints</i>
TBIT	<i>Tom Bradley International Terminal</i>
TIA	<i>Time Impact Analysis</i>



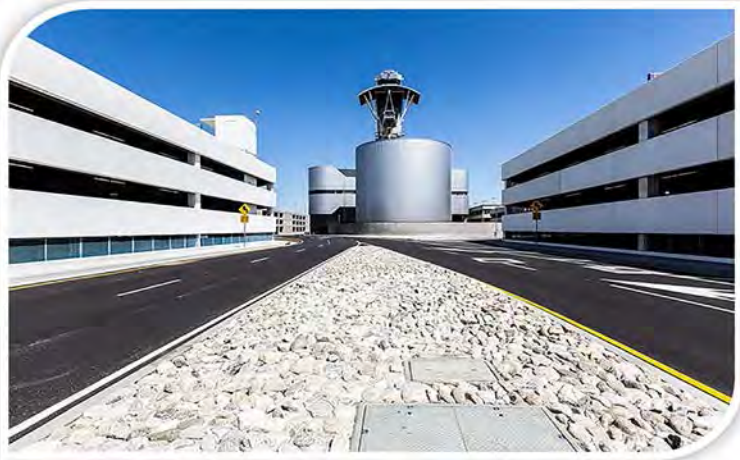
Purpose

This report is a tool to provide status of the Capital Projects for the Planning & Development Group. The report is divided into Elements; and includes a status update for active projects followed by the schedule, budget and change order summary. The Program Wide tab includes the budget summary and contractor participation summary.



Airside Element

The Airside Element consists of multiple projects necessary for accommodating the movement of aircraft between the north and south airfields; reconfiguring traffic movement to accommodate the modernization programs; and provide airfield improvements as required by Airfield Operations, the FAA and other Federal and State regulatory agencies.



Utilities and Landside Element

These capital improvement projects implement roadway, landside, utility and infrastructure enhancements that support the Terminal and Airport operations within the CTA and include: roadway enhancements focused on improving the passenger experience within the CTA; and landside improvements, typically related to public transportation access, warehouse and cargo areas, access roads and perimeter fencing.



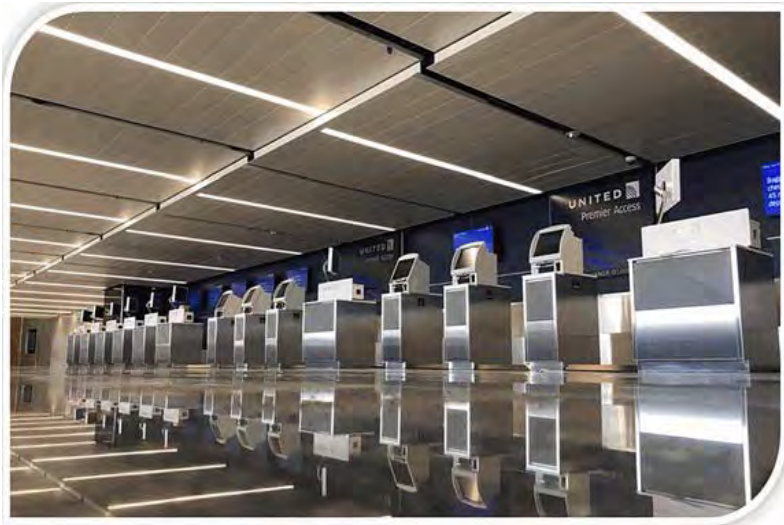
Terminal Element

Most of LAX's terminals have served their purpose without major renovations or modernization efforts for years. As needs change, the terminal spaces and structures need repairs, upgrades, modernization, and standardization to satisfy these changing demands. The Terminals Element is focused on implementing these necessary improvements in specific terminals and/or across multiple terminals.



MSC Element

The MSC will function primarily as an international departure and arrival concourse. The MSC will have a flexible flight line allowing it to accommodate both wide and narrow body aircraft.



Tenant Improvements Element

Many terminal improvements are managed directly by the airlines and concession stakeholders. LAWA adopts an oversight role for these improvements, ensuring that these renovations improve or enhance the customer experience, adhere to the Design and Construction Handbook and maintain strict safety and security mandates. The projects reported within this section may be in various stages, e.g. planning, design or construction.

User's Guide – Project Status Section

The projects reported within each Element are categorized into one of the following three categories.

Projects in Planning

Projects in this category are in the Planning stage and are undergoing conceptual design. These projects are characterized by an orange-bar and each project identifies the scope of work and a narrative describing current status or issues. Once the conceptual design has sufficiently progressed, these projects will be transferred from this category into the Projects in Development or design category.

Projects in Design

Projects in this category are in the Design or Bid stage and do not yet have an awarded construction contract. These projects are characterized by a green-bar and each project presents the scope of work and a narrative describing current status or issues. Once a construction contract is awarded, these projects will be transferred from this category into the Projects in Construction category.

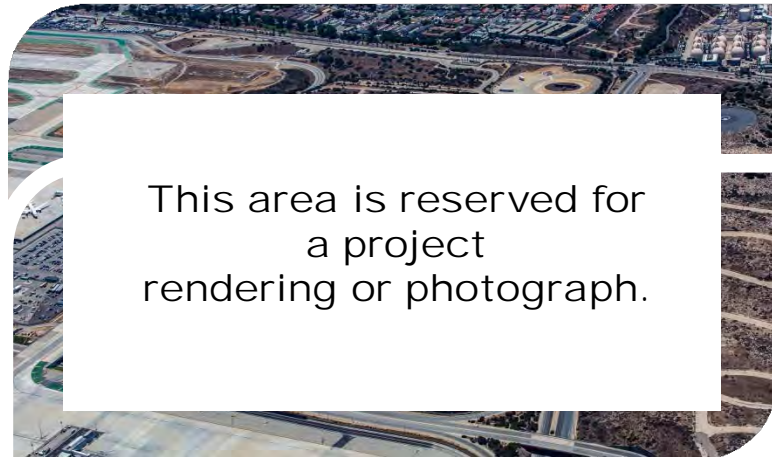
Projects in Construction

Projects in this category have an awarded construction contract and are characterized by a blue-bar. Each project in this category presents the scope of work, a progress narrative, a Budget and Schedule graphic to depict progress and a narrative describing the current status or issues.

PROJECT STATUS OVERVIEW

Project Description

The narrative provides a summary overview of the project scope.



Recent Project Achievements

This section highlights project achievements during the reporting period.

Budget Status

This section discusses the project's budget performance.

Schedule Status

The section discusses the project's schedule performance.

Status Section

Calculated as Incurred divided by Estimate at Completion (EAC), this pie chart depicts the percentage incurred for the expected cost.

Construction Cost

Calculated as Incurred divided by Construction Contract value, this pie chart depicts the percentage incurred for the construction contract.

Construction Duration

Calculated as Days Elapsed divided by construction contract duration, this pie chart depicts the percentage of contract time elapsed.

Contingency

This pie chart describes the percentage of contingency already allocated and the remaining amount.
Note: Funds not used are returned to the Program Unallocated Contingency account.

As of: November 1, 2015		Status	Completion Date	Variance to Baseline Finish (Days)
This area presents the schedule information for key project milestones and provides a status indicator for whether it is ahead of schedule, behind schedule or on-time.				

*Costs are rounded off to the nearest dollar



LAX Special Equipment Storage Facilities

This project constructs two prefabricated steel buildings to store vehicles and equipment for the Fire Department, Airfield Operations and Airport Police. This facility will include 6 parking bays, restrooms, fire sprinklers, ventilation, electrical, IT and necessary methane mitigations. Site improvements would include grading, retaining wall, AOA fencing and access gate, asphalt paving and drainage.

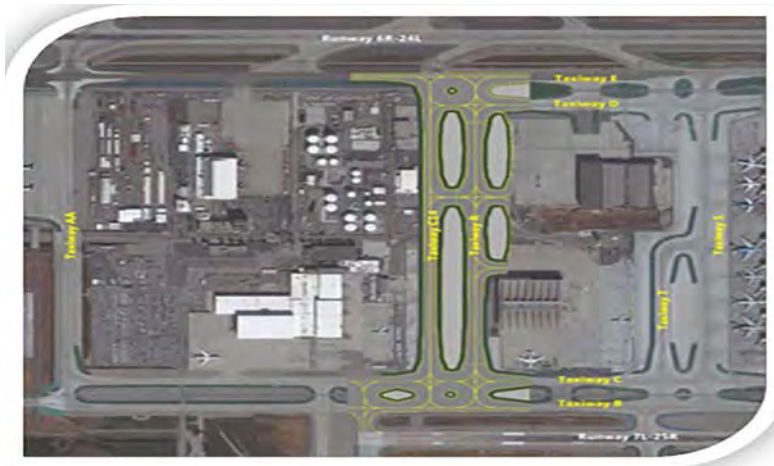
This project is being deferred from the capital improvement plan and will not be included in subsequent reports.



Maintenance Facility Relocation

This project involves the phased relocation and consolidation of five existing Facilities Maintenance and Utilities facilities and the Procurement Services Warehouse. Work includes site improvements, offices, shops, storage facilities, fleet and employee parking with electric vehicle chargers, airport operation area fencing and access post(s).

This project is being packaged into multiple phases; the first phase will be implemented within the next capital improvement program and reported herein.



Taxiway C-14

The project consists of the construction of a new Taxiway C14, airside vehicle service road and the associated enabling projects that will provide unimpeded taxiway flow between the north and south airfields as well as a dual parallel taxiway capability for the North Runway complex. The project will include demolition and/or relocation of existing facilities such as Remain Over Night (RON) parking, water deluge tank, hangar facilities, electrical vault, and other infrastructures as enabling projects to facilitate the construction of Taxiway C14. Access along the existing landside roadway at Coast Guard Road and the tunnel roadway at World Way West may be affected by the construction of Taxiway C14.

During April 2018, the project team provided the 90% design review comments back to the designer. The design is anticipated to complete and be ready for bidding in mid-2018.



North Airfield Exit Taxiways

The North Airfield Exit Taxiway project consists of the construction of two acute-angled exit taxiways that cross within the western third of Runway 6R-24L for west flow operations and two acute-angled taxiways that cross within the eastern third of Runway 6R-24L for east flow operations. The exit taxiways also include connector taxiways south of Runway 6R-24L to Taxiways E and D as applicable. The project also includes the demolition of Taxiways Y and Z, between Runways 6L-24R and 6R-24L, and the reconfiguration of Taxiway BB, south of the Runway 6R-24L.

This project is being deferred from the capital improvement plan and will not be included in subsequent reports.



VNY Taxiway A & B Improvements (Phases 1 - 3)

Taxiway A supports about 70% of the ground movement of jet aircraft at Van Nuys Airport. The existing Taxiway A and Taxiway B are deteriorating and it is no longer economical or practical to continue maintaining the pavement. This project rehabilitates the pavement, including grading, pavement markings, airfield lighting and airfield signage, where applicable.

During April 2018, the designer completed the Phase 1 100% design submittal and the project team commenced their review. It is anticipated that construction bids for this first phase will be advertised in the second quarter of 2018. The first phase will be implemented within the capital improvement program and reported herein; and the other phases will be deferred.



Taxiway D Extension between Taxiway C-14 and Taxiway AA

The proposed extension of Taxiway D will provide dual parallel taxiway capability for the entire length from north runway complex. Taxiway D will be extended from future Taxiway C-14 to the West End of the airfield. Taxiway D will be designed to accommodate Airplane Design Group (ADG) VI and Taxiway Design Group (TDG) 7 aircraft per the current Federal Aviation Administration (FAA) Advisory Circulars. Taxiway D Extension will be broken into two projects that will complete the full extension of Taxiway D.

This project is being deferred from the capital improvement plan and will not be included in subsequent reports.



Runway 7R-25L Rehabilitation

This project involves the reconstruction of Runway 7R-25L, Taxiway H and associated exit taxiways deteriorated concrete pavement to extend the useful life and minimize airfield operational impacts.

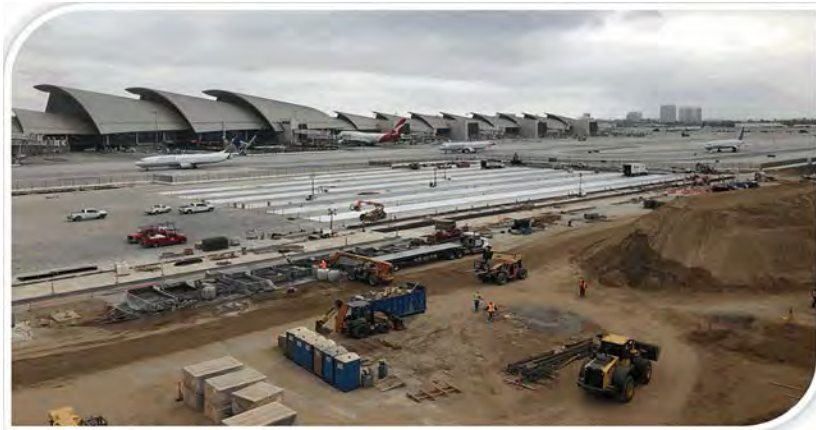
Staff anticipates presenting the design contract award recommendation to the Board on May 3, 2018. Design is scheduled to complete by mid-2019.

AIRSIDE ELEMENT PROJECTS IN DELIVERY

Taxiway T - Phase 2

Project Description

The Phase 2 of the Taxiway T project consists of the completion of the remaining pavement Northern Taxiway portion and utility work to achieve continuous alignment of Taxiway T between Taxiway C to the south and Taxiway D to the north.



Recent Project Achievements

Through April 2018, the contractor continued placing Portland Cement Concrete and progressed the trench excavation required for underground utilities and drainage.

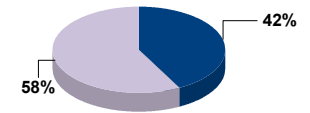
Budget Status

The project is trending on budget.

Schedule Status

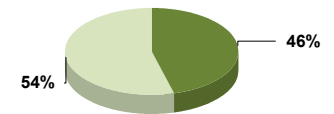
A critical handover date was achieved in March 2018, which established the new completion date for this project. The project is tracking to schedule.

Project EAC Cost



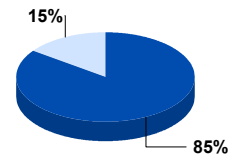
■ Cost To Date:\$6.38M
■ Cost Remaining:\$8.73M
Total Cost: \$15.10M

Construction Cost



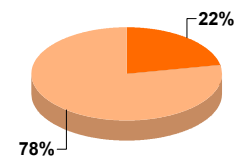
■ Incurred Cost: \$5.13M
■ Cost Remaining: \$6.10M
Const. Cost Total:\$11.23M

Construction Duration



■ Days Elapsed: 114
■ Days Remaining: 20
Days Total: 134

Contingency



■ Allocated Contingency: \$0.25M
■ Remaining: \$0.91M
Total Contingency: \$1.16M

As of: April 30		Status	Construction Start	Construction Finish	Variance to BL Finish
Taxiway T - Phase 2 (Construction)					
Taxiway T - Phase 2 - Construction NTP		Started	6-Jan-18		
Taxiway T - Phase 2 - Substantial Completion		●		5-Jun-18	0
Status ● Awaiting NTP ○ Target Milestone ● On-Time ● Behind Schedule ● Requires Mitigation					

AIRSIDE ELEMENT PROJECTS IN DELIVERY

Runway 25R Reconstruction

Project Description

This project is a result of LAWA's decision to descope components from the Runway 7L-25R Safety Improvement and Pavement Rehabilitation Project on January 31, 2017. The repackaged scope comprises the following:

- Reconstructing a 100-foot wide keel section of Runway 25R extending from Taxiway F to Taxiway G;
- Reconstructing the 50-foot wide main wheel gear section of Runway 25R from Taxiway G to Taxiway N;
- Reconstructing the Runway 25R/Sepulveda Tunnel cap structure;
- Constructing the Taxiway B17 connection to Taxiway C; and
- Installing new airfield lighting and other miscellaneous items.



Recent Project Achievements

In April 2018, the contractor completed and opened the Taxiway G Intersection. The contractor also completed the forming, reinforcement and placement of the bridge deck concrete; and the asphalt concrete base, Portland Cement Concrete (PCC), light cans and conduits in the runway Keel Section.

Budget Status

The project is trending on budget.

Schedule Status

The project is currently 18 days behind schedule, due to the delay in the Test Section construction which also impacted the runway closure start date. Based on the accelerated recovery schedule, the Runway is anticipated to reopen just prior to the Memorial Day weekend.

Project EAC Cost



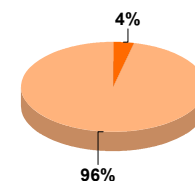
Construction Cost



Construction Duration



Contingency



As of: April 30		Status	Construction Start	Construction Finish	Variance to BL Finish
Runway 25R Reconstruction (Construction)					
Runway 25R Reconstruction - Construction NTP		Started	25-Sep-17		
Runway 25R Reconstruction - Substantial Completion		●		2-Jul-18	-18
Status ● Awaiting NTP ○ Target Milestone ● On-Time ● Behind Schedule ● Requires Mitigation					

AIRSIDE ELEMENT PROJECTS IN DELIVERY

Airport Surface Management System

Project Description

The Airport Surface Management System (ASMS) will provide the essential airfield situational awareness and business intelligence needed to effectively predict, detect and respond to critical operational issues and to realize opportunities for operational improvement, such as increased taxiing efficiencies and optimized gate utilization.



Recent Project Achievements

During April 2018, the contractor submitted the construction drawings and staff initiated the review process. The contractor also completed the Radio Frequency (RF) Intermodulation Study and is progressing the ASMS mobile application beta testing activities.

Budget Status

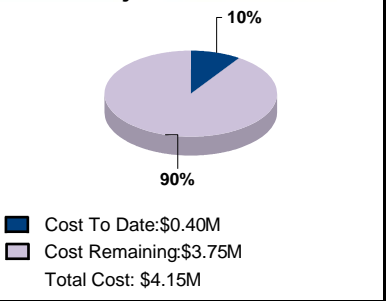
The project is trending on budget. The contractor will submit pay requests as phases are completed.

Schedule Status

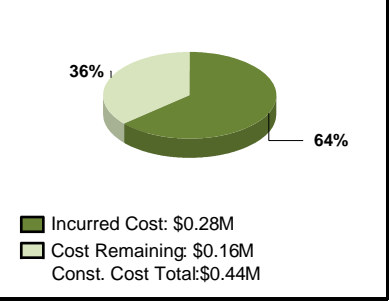
The project is currently tracking 50-days behind schedule, due to the project review and permitting process requiring more time than anticipated. The electrical permitting process is progressing and the project team and contractor are working to mitigate any additional delay.

As of: April 30		Status	Construction Start	Construction Finish	Variance to BL Finish
Airport Surface Management System (Construction)					
Airport Surface Management System - Construction NTP		Started	10-Aug-17		
Airport Surface Management System - Substantial Completion		●		30-Sep-18	-50
<div> <div>●</div> Awaiting NTP <div>●</div> Behind Schedule </div> <div> <div>○</div> Target Milestone <div>●</div> Requires Mitigation </div> <div> <div>●</div> On-Time </div>					

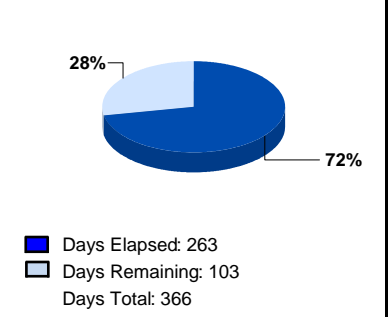
Project EAC Cost



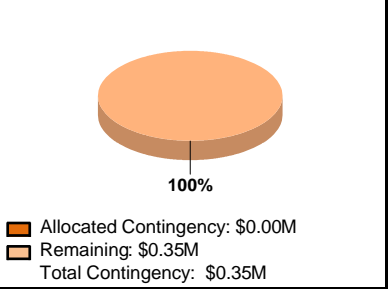
Construction Cost



Construction Duration



Contingency



AIRSIDE ELEMENT PROJECTS IN DELIVERY BUDGET OVERVIEW AS OF: 4/30/2018

(dollars in thousands)							
Status	Description	Baseline Budget	Current Budget	Committed to Date	Incurred to Date	Estimate at Completion (EAC)	Variance (Current Budget-EAC)
	Capital Budget 1						
Closed	Taxilane 'S'	174,980	162,053	162,053	162,053	162,053	0
Closed	Taxilane 'T' - Enabling	23,564	21,726	21,726	21,726	21,726	0
Closed	Taxilane 'T' - Phase 1	56,479	50,240	50,240	50,240	50,240	0
Active	Taxilane 'T' - Phase 2	15,413	15,409	12,755	6,377	15,102	307
Closed	Qantas Hangar Demolition	27,758	18,805	18,805	18,805	18,805	0
Closed	Associated Projects	1,340	2,330	2,330	2,330	2,330	0
Closed	Crossfield Taxiway Project	177,760	137,931	137,931	137,931	137,931	0
Closed	LAX Aircraft Rescue and Fire Fighting Facility	14,190	14,155	14,155	14,155	14,155	0
Closed	Construction Support Facilities	14,790	0	0			0
Closed	American Airlines Settlement	27,250	21,428	21,428	21,428	21,428	0
	Subtotal: Capital Budget 1	533,524	444,077	441,423	435,045	443,770	307
	Capital Budget 2						
Closed	ONT Runway 8L/26R RSA Improvement	4,467	4,112	4,112	4,112	4,112	0
Closed	Pavement Management Program - VNY Taxilane A2 Rehabilitation and RSA Improvements	7,970	5,065	5,065	5,065	5,065	0
Closed	Pavement Management Program - VNY Taxilane A2 Rehabilitation - Phase 2	2,933	2,521	2,521	2,521	2,521	0
Closed	VNY Runway 16R Rehabilitation	20,483	17,765	17,765	17,765	17,765	0
Closed	Taxilane D-10 Reconstruction	9,062	7,456	7,456	7,456	7,456	0
Closed	AOA Perimeter Fence - Phase 4	6,506	4,722	4,722	4,722	4,722	0
	Subtotal: Capital Budget 2	51,421	41,641	41,641	41,641	41,641	0

Notes: 1. The Baseline Budget and Current Budget will change as scope is approved by the Board of Airport Commissioners and moves from Development to Delivery.
2. This report is for project management purposes only. Amounts shown above as "Incurred to Date" for projects may reflect aggregate amounts for multiple project components tracked in LAWA's financial system. These amounts may differ from those reflected in LAWA's accounting systems, due to the timing of expense recognition or other accounting practices, and should not be relied upon for investment purposes.

AIRSIDE ELEMENT PROJECTS IN DELIVERY BUDGET OVERVIEW AS OF: 4/30/2018

(dollars in thousands)							
Status	Description	Baseline Budget	Current Budget	Committed to Date	Incurred to Date	Estimate at Completion (EAC)	Variance (Current Budget-EAC)
	Capital Budget 3						
Active	Runway 25R Reconstruction	56,207	56,207	46,121	20,683	53,687	2,520
Close-out	Runway 7L-25R Safety Area Improvements and Pavement Rehabilitation	163,151	163,151	143,813	115,164	145,197	17,953
Close-out	West Aircraft Maintenance Area	100,654	100,654	89,449	88,459	97,874	2,780
Closed	Runway 25L Safety Area Improvements and Temporary Repairs	23,745	17,244	17,244	17,244	17,244	0
Close-out	Runway 6L-24R RSA Improvements and Rehabilitation	40,371	40,371	32,513	32,071	32,513	7,858
Close-out	Runway 6R-24L Safety Area Improvements	72,324	72,324	61,900	61,514	61,900	10,424
Active	Airport Surface Management System	4,500	4,500	976	396	4,150	350
	Subtotal: Capital Budget 3	460,952	454,451	392,016	335,531	412,565	41,885
	Airside Element: Total	1,045,897	940,169	875,080	812,217	897,976	42,192

Notes: 1. The Baseline Budget and Current Budget will change as scope is approved by the Board of Airport Commissioners and moves from Development to Delivery.
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AIRSIDE ELEMENT PROJECTS IN DEVELOPMENT

BUDGET OVERVIEW AS OF: 4/30/2018

(dollars in thousands)							
Status	Description	Estimate	Current Budget	Committed to Date	Incurred to Date	Estimate at Completion (EAC)	Variance (Current Budget-EAC)
	Projects in Development						
	Taxiway C14	95,600	TBD	4,829	2,655	TBD	TBD
	VNY Taxiway A & B - Phase 1	27,020	TBD	2,026	1,709	TBD	TBD
	Runway 7R-25L Rehabilitation	62,000	TBD	0	0	TBD	TBD
	Airside Element: Projects in Development	184,620	TBD	6,855	4,364	TBD	TBD

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AIRSIDE ELEMENT CHANGE ORDERS

MONTH OF: 4/30/2018

Project Contract		Change Order No	< \$150K	\$150K - \$1Mil	> \$1Mil	Description
AIRSIDE ELEMENT						
DA-5227 - RUNWAY 25R RECONSTRUCTION (DA-5227)						
4/6/2018	DA-5227	0003	\$89,014			Existing 10 Inch Base Can Investigation, RWSL Spare Fixtures for FAA, Pipe Investigation and Repairs Near Continental City, Modifications to Test Strip Location (No Cost)
4/30/2018	DA-5227	0004	\$2,368			Revision to Electrical Demo Limits on Sepulveda Bridge and Non-Compensable Time Extension for Phase 2. 28 and 2C and Overall. (No Cost)



Power Distribution Facility

This initiative will provide for a new Power Distribution Facility and associated power distribution duct banks and infrastructure to meet the future power demands as noted in the LAX Utilities Infrastructure Plan. Additionally, this facility will significantly mitigate the power anomalies and interruptions in the LADWP power distribution system that result in power interruptions to our terminals and buildings west of Sepulveda Blvd (primarily the CTA and West side).

On April 19, 2018, the Board approved the use of an alternate project delivery method and the competitive sealed proposal selection for this project.; and City Council approval is expected in late-May 2018. Staff also finalized the Memorandum of Understanding between LAWA and LADWP and anticipate presenting that to the Board for approval on May 3, 2018.

UTILITIES & LANDSIDE ELEMENT: Projects in Design



Drainage & Expansion Joint Seal Improvements for Parking Structures 1,3 & 6 - Phase 2

This project will repair and/or replace the expansion joint seals and drainage systems within Parking Structures 1, 3 & 6 at LAX to prevent future leaking through the deck slabs and ponding of water on the surfaces. The scope of work includes replacing expansion joint seals and covers, replacing drainage piping, making improvements to the garage decks to correct surface drainage, and sealing the upper decks of the parking structures.

The project team is working through the construction bid issues identified during the bidding phase and anticipates commencing construction in the second quarter of 2018.



Secured Area Access Post - Westside

This project will construct a new Secured Area Access Post (SAAP) on World Way West as a permanent replacement to Post 21 and to provide AOA access for the west side of LAX. This new SAAP will serve as a prototype for future SAAPs.

Through April 2018, the designer submitted the 60% design package and the project team initiated their review. The design activities are anticipated to complete late in the fourth quarter of 2018.

UTILITIES & LANDSIDE ELEMENT: Projects in Design



Bradley West Traffic Mitigation - Sepulveda Boulevard and Imperial Highway

This project will add a second northbound right turn lane on Sepulveda Boulevard at eastbound Imperial Highway in order to comply with the EIR for the Bradley West Project.

In April 2018, the project team received regulatory review comments and are reviewing them and preparing a response. Traffic studies, preliminary design and coordination activities are underway with CalTrans to develop the project scope and mitigate potential environmental issues. These coordination activities are anticipated to continue through the second quarter of 2018.



Fire Drill Facility Recommissioning

This project will return the LAX Fire Drill Training Facility to full operation for live jet fuel fire training exercises in order to comply with FAA regulations. The scope of work includes removal of the remaining two underground storage tanks, all underground fuel piping, the original wastewater pretreatment system and remaining motor control and electrical panels. New infrastructure will include above ground storage tanks for jet fuel, waste fuel, water storage and a wastewater pretreatment system. New electrical panels and a new controls system will also be installed.

Through April 2018, the project team has finalized the administrative process to issue the Request for Construction Bids. It is anticipated the request for bids will be released in the second quarter of 2018.

UTILITIES & LANDSIDE ELEMENT: Projects in Design



CTA Exterior Pedestrian Wayfinding and Signage Project

This project seeks to enhance passenger experience throughout LAX by developing exterior wayfinding signage alternatives to create a uniform, effective signing system for pedestrians in the CTA.

The project team is finalizing the scope validation and construction phasing of the static signs, which will be presented to Executive Management. Installation is scheduled to begin in the second quarter of 2018. The dynamic sign scope is being deferred from the capital improvement plan and will not be included in subsequent reports.



Continental G.O. Building Demolition

This project involves the demolition of the former Continental Airlines General Office (G.O.) Building. The scope of work includes hazardous material abatement, rectifying utilities serving adjacent facilities that are interconnected with utilities within the G.O. Building, and constructing new exterior wall skin in locations where removal of the G.O. Building will result in exposing walls of adjacent and connected buildings.

Through April 2018, the project team continued the administrative process to issue the Request for Construction Bids. It is anticipated the request to advertise will be presented to the Board in the second quarter of 2018.

UTILITIES & LANDSIDE ELEMENT: Projects in Design



Century Boulevard Vehicle Checkpoints

This project will construct permanent vehicle checkpoints at the entrance to the CTA on Century Boulevard to accommodate traffic accessing the lower and upper level roadways, including permanent shelters, lighting, and turnout lanes to provide an established working environment for APD staff and an attractive gateway into LAX for the traveling public.

This project is being deferred from the capital improvement plan and will not be included in subsequent reports.



Recycled Water Extension

This project will complete the Recycled Water (RW) piping and building connection infrastructure on the LAX campus to receive and distribute advanced treated recycled water to be produced at the Hyperion Water Reclamation Plant. Included will be the placement of 8800 feet of 12" RW piping and 1600 feet of 6" RW piping, along with the appropriate valves, meters, and system appurtenances necessary to convey advanced treated water across the LAX campus. Points of connection include, but are not limited to the Midfield Satellite Concourse, Bradley West, Central Utility Plant, Terminal 1.5, and Concourse 0.

The Memorandum of Agreement between LAWA, LADWP and LASAN for access to the Recycled Water Facility will be presented to the Board in May 2018.



CTA Domestic Water and Fire Water Pipe Replacement

This project will implement necessary improvements to increase reliability and redundancy within the domestic water system and mitigate the existing fire flow deficiencies at Terminals 1 through 8.

The project team is validating the scope, construction delivery method assessment and coordinating with other construction efforts in and around the CTA. The fire water piping scope is deferred from the capital improvement plan and will not be included in subsequent reports.



CTA Chilled Water & Heating Hot Water Distribution Rehab. - Phase 1

This project is the first phase of a larger project to remove all of the remaining asbestos-cement (AC or Transite) piping within the CTA. Phase 1 will remove the AC supply and return chilled water and heating hot water piping between the CUP and Terminal 1, and relocate them to the service access road south of the Theme Building and north on lower East Way to the same terminus. The piping will be changed to carbon steel and upsized for increased line capacity.

The project team is validating the scope, construction delivery method assessment and coordinating with other construction efforts in and around the CTA.

Project Description

This project will remodel the restroom facilities of the Lot C Bus Depot Building to meet current ADA requirements and reconstruct the access ramp between the parking lot and the building entrance to ADA standards. Related project work also includes updating the plumbing, electrical connection and fixtures in the Bus Depot.

The Bus Shelter scope is to remove and replace nine existing parking lot shelters. In addition, new shelters with solar lighting will be installed at six bus stop locations that do not currently have shelters. The project also includes procurement and installation of a separate shelter between Terminals 1 and 2 on the Departures level of the CTA. One salvaged shelter from Lot C will also be installed adjacent to the existing shelter at the employee stop.



Recent Project Achievements

The ADA construction effort at the Bus Depot is complete. The Landside Access Modernization Program team is revising the Lot C site configuration, which is reducing the number of bus shelters and changing their location.

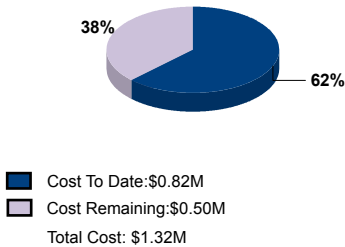
Budget Status

The project is currently over budget, due to unforeseen conditions at the Bus Depot building and additional LAWA Maintenance construction resources. This negative variance may be partially off-set by a reduction in the number of shelters that may result from the LAMP team reconfiguration of the site.

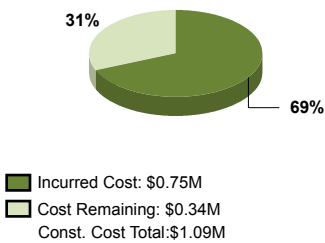
Schedule Status

The project is on hold, due to the required reconfiguration of Lot C and the coordination with the Landside Access Modernization Program team and their contractor.

Project EAC Cost



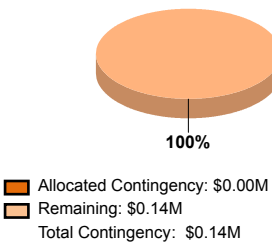
Construction Cost



Construction Duration

The project is on hold pending the reconfiguration of Lot C.

Contingency



As of: April 30		Status	Construction Start	Construction Finish	Variance to BL Finish
Lot C Improvements (Construction)					
Lot C Improvements - ADA Improvements - Construction NTP		Started	1-Nov-15		
Lot C Improvements - ADA Improvements - Substantial Completion		Complete		26-Feb-16	
Lot C Improvements - Bus Shelter - Construction NTP		Started	1-May-17		
Lot C Improvements - Bus Shelter - Substantial Completion		○		On Hold	
Status					
● Awaiting NTP					
○ Target Milestone					
● On-Time					
● Behind Schedule					
● Requires Mitigation					

UTILITIES & LANDSIDE ELEMENT PROJECTS IN DELIVERY

Manchester Square / Belford Demolition - Phase 3

Project Description

This project will demolish 37 properties upon vacation of the current tenants located at/near the Manchester Square and Belford Square area. The demolition of these single and multi-family residential properties is required in order to minimize trespassing, vandalism and property management costs.



Recent Project Achievements

Two of the the three groups of properties are complete.
On April 27, 2018, the contractor completed the third group of properties.

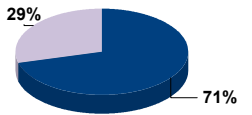
Budget Status

The project is trending on budget.

Schedule Status

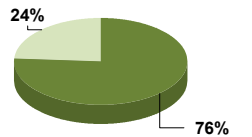
On April 27, 2018, the contractor completed work on the final property group and declared substantial completion.

Project EAC Cost



■ Cost To Date:\$5.98M
■ Cost Remaining:\$2.46M
Total Cost: \$8.44M

Construction Cost

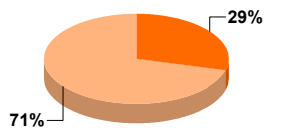


■ Incurred Cost: \$5.09M
■ Cost Remaining: \$1.59M
Const. Cost Total:\$6.68M

Construction Duration

The project declared
substantial completion on
April 27, 2018

Contingency



■ Allocated Contingency: \$0.37M
■ Remaining: \$0.90M
Total Contingency: \$1.27M

As of: April 30		Status	Construction Start	Construction Finish	Variance to BL Finish
Manchester Square / Belford Demolition - Phase 3 (Construction)					
Manchester Square / Belford Demolition - Phase 3 - Overall Project NTP		Started	9-May-17		
Manchester Square / Belford Demolition - Phase 3 - Group 1		Complete	9-May-17	14-Sep-17	
Manchester Square / Belford Demolition - Phase 3 - Group 2		Complete	18-Sep-17	27-Apr-18	
Manchester Square / Belford Demolition - Phase 3 - Group 3		Complete	23-Oct-17	16-Feb-18	
<div> <div>● Awaiting NTP</div> <div>○ Target Milestone</div> <div>● On-Time</div> <div>● Behind Schedule</div> <div>● Requires Mitigation</div> </div>					

UTILITIES & LANDSIDE ELEMENT PROJECTS IN DELIVERY

North Central Outfall Sewer (NCOS) Connection

Project Description

This project will capture the storm water flow in LAX's central/southwest area know as the Imperial Watershed and meet the requirements set forth in MOU between LAWA and the Los Angeles Bureau of Sanitation (LA SAN). Scope of work includes a new connection from LAX Pershing/Imperial Detention Basin to the North Central Outfall Sewer (NCOS) Interceptor.



Recent Project Achievements

During April 2018, the contractor progressed work on the new pump station, the discharge piping system and the electrical duct banks.

Budget Status

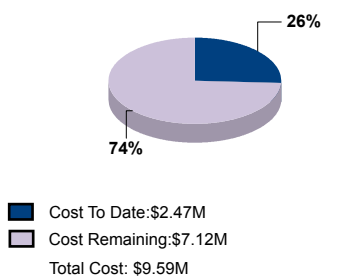
The project is trending on budget. The contractor will submit pay requests as phases are completed and the Construction Cost pie chart will be updated to reflect those payments.

Schedule Status

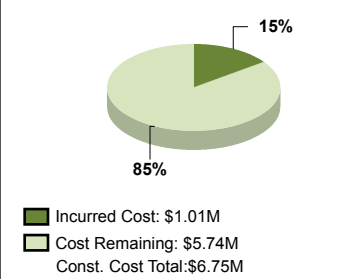
During April 2018, the project team accepted TIAs #1 and #2 for permitting delays and LAWA added LADWP scope, which extended the contract completion by 38 days. The project is tracking to the revised schedule.

As of: April 30		Status	Construction Start	Construction Finish	Variance to BL Finish
North Central Outfall Sewer (NCOS) Connection (Construction)					
North Central Outfall Sewer (NCOS) Connection - Construction NTP		Started	2-Oct-17		
North Central Outfall Sewer (NCOS) Connection - Substantial Completion		●		24-Sep-18	0
Status ● Awaiting NTP ○ Target Milestone ● On-Time ● Behind Schedule ● Requires Mitigation					

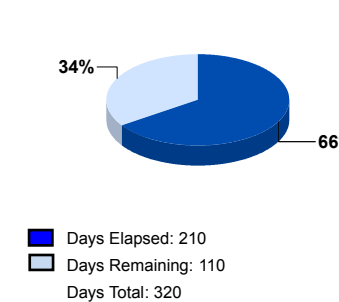
Project EAC Cost



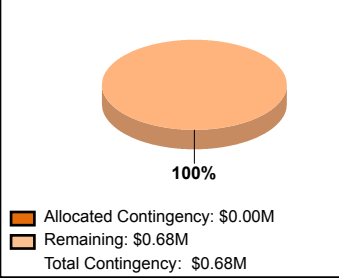
Construction Cost



Construction Duration



Contingency



UTILITIES & LANDSIDE ELEMENT PROJECTS IN DELIVERY

CTA Departure & Arrival Levels Security Bollards Phase 2

Project Description

The purpose of this project is to provide additional passenger security by installing approximately 1,800 K-rated (crash-rated) bollards on the Departures (779 bollards) and Arrivals (967 bollards) levels in the Central Terminal Area (CTA) and Commercial Median Islands.



Recent Project Achievements







Through April 2018, the contractor installed an additional 104 bollards on the Arrival level and 142 bollards on the Departure level.

Budget Status

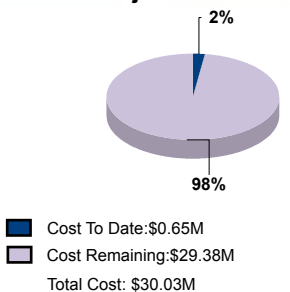
The project is trending on budget. The contractor will submit pay requests as phases are completed and the Construction Cost pie chart will be updated to reflect those payments.

Schedule Status

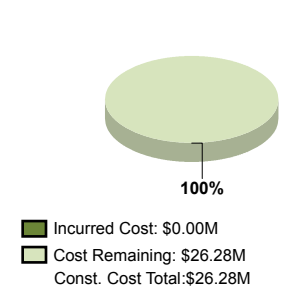
The project is tracking to schedule.

As of: April 30		Status	Construction Start	Construction Finish	Variance to BL Finish
CTA Departure & Arrival Levels Security Bollards Phase 2 (Construction)					
CTA Departure & Arrival Levels Security Bollards Phase 2- Construction NTP		Started	14-Feb-18		
CTA Departure & Arrival Levels Security Bollards Phase 2 - Substantial Completion				10-Dec-18	0
<div><div><div> Awaiting NTP</div><div> Target Milestone</div><div> On-Time</div></div><div><div> Behind Schedule</div><div> Requires Mitigation</div></div></div>					

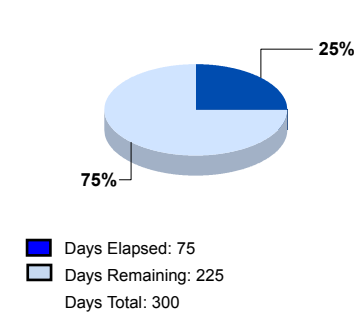
Project EAC Cost



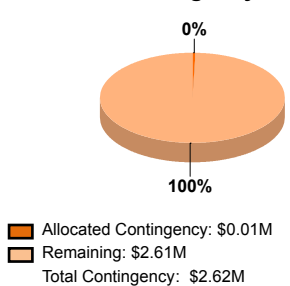
Construction Cost



Construction Duration



Contingency



UTILITIES & LANDSIDE ELEMENT PROJECTS IN DELIVERY

BUDGET OVERVIEW AS OF: 4/30/2018

(dollars in thousands)							
Status	Description	Baseline Budget	Current Budget	Committed to Date	Incurred to Date	Estimate at Completion (EAC)	Variance (Current Budget-EAC)
	Capital Budget 1						
	Central Utility Plant Program						
Closed	Central Utility Plant	423,835	393,730	393,730	393,730	393,730	0
	Subtotal: Central Utility Plant Program	423,835	393,730	393,730	393,730	393,730	0
	Infrastructure Program						
Closed	Airport Response Coordination Center (ARCC)	8,175	13,723	13,723	13,723	13,723	0
	Subtotal: Infrastructure Program	8,175	13,723	13,723	13,723	13,723	0
	Subtotal: Capital Budget 1	432,010	407,453	407,453	407,453	407,453	0
	Capital Budget 2						
	Landside Program						
Close-out	New Face of CTA – Phase 2	70,528	75,651	73,048	73,048	73,048	2,603
Close-out	Second Level Roadway Expansion Joint and Deck Repairs	18,900	35,442	34,923	34,923	34,923	519
Closed	Coastal Dunes Improvement Project	3,000	2,140	2,140	2,140	2,140	0
Closed	Manchester Square / Belford Demolition Program	1,981	1,249	1,249	1,249	1,249	0
Closed	Jenny Lot Site Modifications	7,233	6,725	6,725	6,725	6,725	0
	Subtotal: Landside Program	101,642	121,207	118,085	118,085	118,085	3,122
	Subtotal: Capital Budget 2	101,642	121,207	118,085	118,085	118,085	3,122

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UTILITIES & LANDSIDE ELEMENT PROJECTS IN DELIVERY BUDGET OVERVIEW AS OF: 4/30/2018

(dollars in thousands)							
Status	Description	Baseline Budget	Current Budget	Committed to Date	Incurred to Date	Estimate at Completion (EAC)	Variance (Current Budget-EAC)
	Capital Budget 3						
Closed	Manchester Square / Belford Demolition Program - Phase 2	1,941	865	865	865	865	0
Closed	Orange Line Busway (FlyAway Site)	1,059	416	416	416	416	0
Closed	Electrical, Communications and Water Utility Ext. - 5th Feeder Project	23,033	22,354	22,354	22,354	22,354	0
Close-out	Taxi Holding Lot Relocation	8,213	10,171	9,415	9,415	9,415	756
Closed	CTA - Landside Accessibility Improvements - Phase 2	7,344	5,823	5,823	5,823	5,823	0
Closed	Airport Police Dispatch Remodel	1,113	880	880	880	880	0
Closed	Building Roof Replacement - Phase 2 ⁽³⁾	2,787	2,238	2,238	2,238	2,238	0
Active	Lot C Improvements	946	946	1,183	825	1,323	(377)
Closed	Construction Access Gates 21, 23 and 236	4,911	3,314	3,314	3,314	3,314	0
Closed	VNY Land Improvements - Building Demo	154	109	109	109	109	0
Close-out	CTA Departure Level Security Bollards	5,657	5,657	3,340	3,311	3,445	2,212
Close-out	Imperial Cargo Complex Water Main Replacement	9,545	9,545	7,776	5,740	7,803	1,742
Closed	FLSS Replacement - Child Care Center & Telecommunication Building	1,393	874	874	874	874	0
Closed	Roofing Replacement - Support Facilities Phase 3	832	727	727	727	727	0
Close-out	RON West Electrification Project	9,732	9,732	8,930	7,263	9,676	56
Close-out	VNY Jet Center Underground Storage Tank (UST) Removal	637	637	371	371	371	266
Close-out	Drainage and Expansion Joint Seal Improvements for Parking Structures 1,3,6 & 7 - Phase 1 (Waterproofing)	4,935	4,935	3,067	3,043	3,143	1,792
Active	Manchester Square / Belford Demolition Program - Phase 3	9,671	9,671	7,678	5,975	8,437	1,234
Close-out	ADA Improvements - Phase 3	1,836	1,836	1,572	1,386	1,836	0
Active	North Central Outfall Sewer (NCOS) Connection	10,075	10,075	8,974	2,468	9,586	489
Active	CTA Departure & Arrival Levels Security Bollards Phase 2	32,519	32,519	27,176	652	30,033	2,486
	Subtotal: Capital Budget 3	138,333	133,324	117,082	78,049	122,668	10,656
	Utilities & Landside Element: Total	671,985	661,984	642,620	603,587	648,206	13,778

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3. This budget is for Phase II work, and does not include the Phase I cost.

UTILITIES & LANDSIDE ELEMENT PROJECTS IN DELIVERY BUDGET OVERVIEW AS OF: 4/30/2018

(dollars in thousands)							
Status	Description	Estimate	Current Budget	Committed to Date	Incurred to Date	Estimate at Completion (EAC)	Variance (Current Budget-EAC)
	Projects in Development						
	Drainage & Expansion Joint Seal Improvements for Parking Structures 1, 3, 6 & 7 - Phase 2	Procurement In Progress	TBD	553	78	TBD	TBD
	Secured Area Access Post (SAAP) at World Way West	14,337	TBD	1,101	393	TBD	TBD
	Bradley West Traffic Mitigation - Sepulveda Boulevard and Imperial Highway	1,070	TBD	197	169	TBD	TBD
	Fire Drill Training Facility Recommissioning	Procurement In Progress	TBD	1,493	784	TBD	TBD
	CTA Exterior Pedestrian Wayfinding and Signage Project	Procurement In Progress	TBD	453	159	TBD	TBD
	Continental G.O. Building Demolition	23,155	TBD	855	484	TBD	TBD
	Recycled Water Extension	4,228	TBD	46	46	TBD	TBD
	CTA Domestic Water & Fire Water Replacement	24,054	TBD	0	0	TBD	TBD
	CTA Chilled Water & Heating Hot Water Distribution Rehab. - Phase 1	8,968	TBD	0	0	TBD	TBD
	Utilities & Landside Element: Projects in Development	75,812	TBD	4,698	2,113	TBD	TBD

- Notes: 1. The Estimate Column provides an overall order-of-magnitude forecast of the total project cost. It is for planning purposes only and will vary as the scope is refined and the design is progressed. A project will move into the Element and a budget will be established when the Board of Airport Commissioners (BOAC) approves the scope.
2. This report is for project management purposes only. Amounts shown above as "Incurred to Date" for projects may reflect aggregate amounts for multiple project components tracked in LAWA's financial system. These amounts may differ from those reflected in LAWA's accounting systems, due to the timing of expense recognition or other accounting practices, and should not be relied upon for investment purposes.

UTILITIES & LANDSIDE ELEMENT CHANGE ORDERS
MONTH OF: 4/30/2018

Project Contract	Change Order No	< \$150K	\$150K - \$1Mil	> \$1Mil	Description
UTILITIES & LANDSIDE ELEMENT					
No change orders were processed this reporting period.					



Airport Police Station & Facilities Program

This Project includes the redevelopment of approximately 12 Acres at the northeast corner of Westchester Parkway and Loyola Blvd for a new Airport Police Facility (APF). The redevelopment will include a new building, a new parking structure, and a series of new indoor & outdoor functional spaces for LAWA's Airport Police Division (APD).

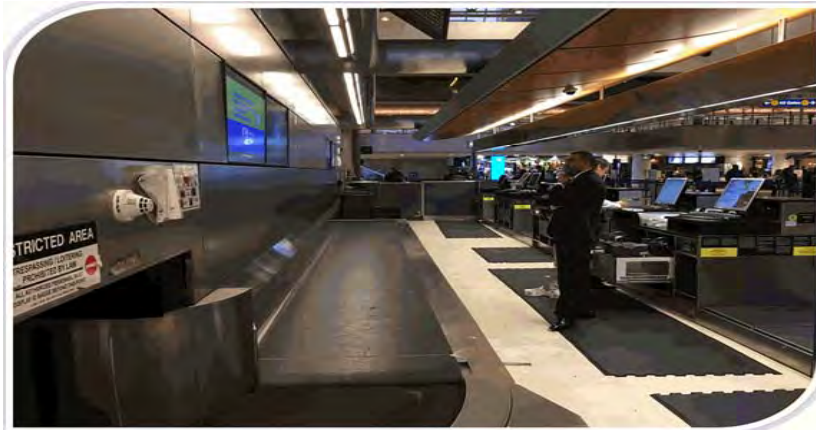
On April 19, 2018, the project team presented the recommendation to award the design/build construction contract to the Board. The Board requested more detail on LAWA's soft costs and on the project scope. The Board confirmed that continuing this item to a subsequent Board Meeting would not impact the schedule; and then requested the additional information be developed and presented in a subsequent meeting.

TERMINAL ELEMENT PROJECTS IN DELIVERY

TBIT Miscellaneous Build-out – Phase I

Project Description

This project will provide a total of 12 additional ticket counters to the ticketing level, Aisles A & C, of Tom Bradley International Terminal along with a conveyor belt extension to accommodate the new ticket counters. There will also be additional office spaces to house future airline tenants. The installation of the extended conveyor belt & ticket counter back wall monitors/LED signs will be performed by other vendors who are not under GSD's contract.



Recent Project Achievements

Through April 2018, the baggage conveyor in front of the ticket counter back walls is installed and ready to operate. The contractor has also completed ticket counter fabrication and delivered them to the site for installation.

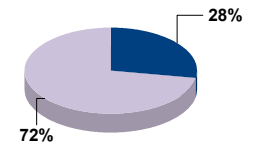
Budget Status

The project is trending on budget.

Schedule Status

The project is tracking to schedule.

Project EAC Cost



Cost To Date: \$0.99M
Cost Remaining: \$2.56M
Total Cost: \$3.54M

Construction Cost



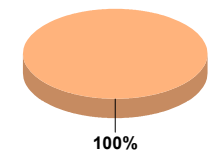
Incurred Cost: \$0.76M
Cost Remaining: \$1.34M
Const. Cost Total: \$2.10M

Construction Duration



Days Elapsed: 154
Days Remaining: 245
Days Total: 399

Contingency



Allocated Contingency: \$0.00M
Remaining: \$0.54M
Total Contingency: \$0.54M

As of: April 30		Status	Construction Start	Construction Finish	Variance to BL Finish
TBIT Miscellaneous Build-out - Phase 1 (Construction)					
TBIT Miscellaneous Build-out - Phase 1 - Construction NTP		Started	27-Nov-17		
TBIT Miscellaneous Build-out - Phase 1 - Substantial Completion		○		30-Dec-18	
<div> <div>● Awaiting NTP</div> <div>○ Target Milestone</div> <div>● On-Time</div> <div>● Behind Schedule</div> <div>● Requires Mitigation</div> </div>					

TERMINAL ELEMENT PROJECTS IN DELIVERY

Terminal Cores and APM Interfaces

Project Description

This project will provide vertical circulation elements located on the eastern side of TBIT and the western end of the Terminal 6 headhouse and provide enhanced vertical circulation at T7 to accommodate and improve guest experience and circulation. It also provides connection to the Automated People Mover (APM) Stations and adjacent parking garages. Work includes limited Terminal demolition and renovation work to accommodate the new construction and temporary relocation of various Terminal functional operations and tenants. Other elements include structural accommodation for future baggage drops, additional office space, restrooms, and additional tenant/concession space. Additionally, the program may include possible direct access to the TSA security checkpoints in some locations.



Recent Project Achievements

Through April 2018, the contractor completed the demolition portion of the project management office renovation work and bids were received for the build-out portion. The project team conducted their first partnering session with the contractor.

Budget Status

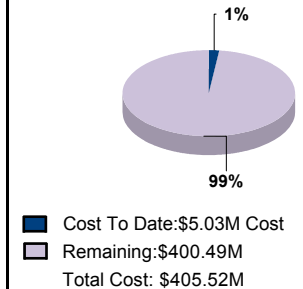
The project is trending on budget.

Schedule Status

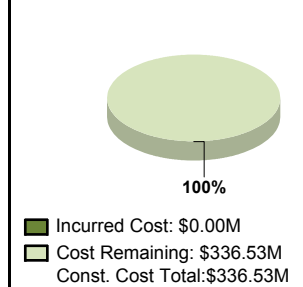
The project is tracking to schedule.

As of: April 30		Status	Construction Start	Construction Finish	Variance to BL Finish
Terminal Cores & APM Interface (Construction)					
Terminal Cores & APM Interface - Construction NTP		Started	26-Mar-18		
TBIT Cores & APM Interface - Substantial Completion		●		31-Mar-22	0
Terminal 5.5 Cores & APM Interface - Substantial Completion		●		31-Mar-22	0
Terminal 7 Vertical Circulation Improvements - Substantial Completion		●		31-Mar-22	0
Status ● Awaiting NTP ○ Target Milestone ● On-Time ● Behind Schedule ● Requires Mitigation					

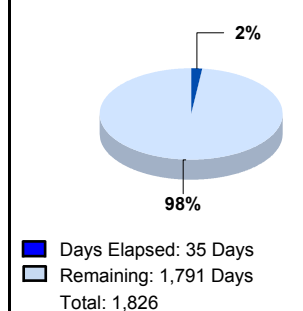
Project EAC Cost



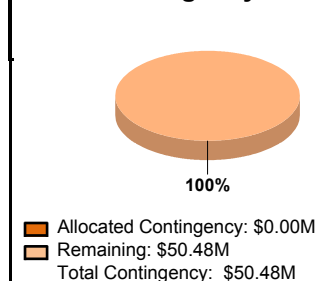
Construction Cost



Construction Duration



Contingency



TERMINAL ELEMENT PROJECTS IN DELIVERY **BUDGET OVERVIEW AS OF: 4/30/2018**

(dollars in thousands)							
Status	Description	Baseline Budget	Current Budget	Committed to Date	Incurred to Date	Estimate at Completion (EAC)	Variance (Current Budget-EAC)
	Capital Budget 1						
	Bradley West Program						
Closed	Bradley West Core Renovation/East Ramp and Concourse Demo Project	273,170	375,736	375,718	375,718	375,736	0
Close-out	Bradley West Traffic Mitigations -World Way South/Center Way	735	2,166	2,069	2,069	2,069	98
Closed	Bradley West Gates	906,474	869,332	869,332	869,332	869,332	0
Closed	Bradley West Core Improvements	808,364	818,004	818,004	818,004	818,004	0
Closed	Art In Public Places	5,360	5,360	5,360	5,360	5,360	0
Closed	New Face of CTA - Phase 1	43,270	50,783	50,783	50,783	50,783	0
Closed	Construction Traffic Mitigations	3,542	2,061	2,061	2,061	2,061	0
	Subtotal: Bradley West Program	2,040,915	2,123,442	2,123,327	2,123,327	2,123,345	98
	Elevator & Escalator Program						
Close-out	Elevators and Escalators Replacement	270,000	226,026	222,548	222,105	223,730	2,296
	Subtotal: Elevator & Escalator Program	270,000	226,026	222,548	222,105	223,730	2,296
	Subtotal: Capital Budget 1	2,310,915	2,349,468	2,345,875	2,345,432	2,347,075	2,394

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TERMINAL ELEMENT PROJECTS IN DELIVERY **BUDGET OVERVIEW AS OF: 4/30/2018**

(dollars in thousands)							
Status	Description	Baseline Budget	Current Budget	Committed to Date	Incurred to Date	Estimate at Completion (EAC)	Variance (Current Budget-EAC)
	Capital Budget 2						
	Terminal-wide Improvements						
Closed	ADA Accessibility Improvements – Phase 1	2,000	4,212	4,212	4,212	4,212	0
Closed	Concessions Enabling Project	3,445	1,548	1,548	1,548	1,548	0
Close-out	Passenger Boarding Bridge Relocation	21,667	23,147	21,175	21,084	23,147	0
Close-out	Terminal MPOE and IT Room Expansion	25,943	28,803	26,129	25,898	26,639	2,164
Closed	Fire Life Safety System Upgrades T1 & T2	5,300	3,210	3,210	3,210	3,210	0
	Subtotal: Terminal-wide Improvements	58,355	60,920	56,274	55,952	58,756	2,164
	Terminal 2						
Close-out	Terminal 2 Improvements <ul style="list-style-type: none"> • Electric meter reading • Electrical Systems / AHU Replacement • Ticket / Bag Claim / FIS renovation • IT Infrastructure / Paging • SSCP Improvements 	204,914	194,914	177,089	161,905	182,448	12,466
	Subtotal: Terminal 2	204,914	194,914	177,089	161,905	182,448	12,466
	Terminal 3						
Closed	Terminal 3 Improvements <ul style="list-style-type: none"> • FLSS/ADA/Nursing Room/Other 	6,130	2,722	2,722	2,722	2,722	0
Closed	• Terminal 3 Backfill Project	5,846	6,569	6,569	6,569	6,569	0
	Subtotal: Terminal 3	11,976	9,291	9,291	9,291	9,291	0
	Terminal 4						
Close-out	Terminal 4 Connector Building	114,318	114,496	113,170	112,513	113,388	1,109
	Subtotal: Terminal 4	114,318	114,496	113,170	112,513	113,388	1,109

Notes: 1. The Baseline Budget and Current Budget will change as scope is approved by the Board of Airport Commissioners and moves from Development to Delivery.
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TERMINAL ELEMENT PROJECTS IN DELIVERY **BUDGET OVERVIEW AS OF: 4/30/2018**

(dollars in thousands)							
Status	Description	Baseline Budget	Current Budget	Committed to Date	Incurred to Date	Estimate at Completion (EAC)	Variance (Current Budget-EAC)
	<i>Tom Bradley International Terminal</i>						
Closed	TBIT EDS OS1 and OS2	3,187	2,904	2,904	2,904	2,904	0
	<i>Subtotal: Tom Bradley International Terminal</i>	3,187	2,904	2,904	2,904	2,904	0
	<i>Terminal 6</i>						
Close-out	Terminal 6 Improvements • Terminal 6 Electrical Upgrades Project	32,627	29,627	28,086	24,820	29,627	0
	<i>Subtotal: Terminal 6</i>	32,627	29,627	28,086	24,820	29,627	0
	<i>Terminal 7 /8</i>						
Closed	Terminal 7 Restroom Enhancements	6,159	599	599	599	599	0
	<i>Subtotal: Terminal 7 /8</i>	6,159	599	599	599	599	0
	Subtotal: Capital Budget 2	431,536	412,751	387,413	367,984	397,013	15,739
	Capital Budget 3						
Close-out	Elevators and Escalators Replacement	0	18,574	18,495	18,495	18,495	79
Closed	Bradley West Core Renovation/East Ramp and Concourse Demo Project	0	8,665	8,665	8,665	8,665	0
Active	TBIT Miscellaneous Buildout - Phase 1	3,982	3,982	2,910	986	3,544	438
	<i>Terminal-wide Improvements</i>						
Closed	Nursing Rooms & Pet Relief Areas	1,620	1,679	1,679	1,679	1,679	0
Close-out	Terminal Fire Life Safety (FLS) System Improvements	15,133	15,133	12,793	10,811	14,353	781
Close-out	CTX UPS Power Reliability for Sensitive Equipment	987	987	806	653	898	89
Close-out	Theme Building Tenant Enabling Project	5,000	5,000	4,169	4,169	4,555	445
Active	Terminal Cores & APM Interface	456,000	456,000	9,449	5,034	405,520	50,480
	<i>Subtotal: Terminal-wide Improvements</i>	478,740	478,799	28,896	22,346	427,005	51,795
	Subtotal: Capital Budget 3	482,722	510,020	58,966	50,492	457,709	52,312
	Terminal Element: Total	3,225,173	3,272,239	2,792,254	2,763,908	3,201,797	70,445

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TERMINAL ELEMENT PROJECTS IN DELIVERY BUDGET OVERVIEW AS OF: 4/30/2018

(dollars in thousands)							
Status	Description	Estimate	Current Budget	Committed to Date	Incurred to Date	Estimate at Completion (EAC)	Variance (Current Budget-EAC)
	Projects in Development						
	Airport Police Station & Facilities Program	Procurement In Progress	TBD	1,903	1,534	TBD	TBD
	Terminal Element: Projects in Development	0	TBD	1,903	1,534	TBD	TBD

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2. This report is for project management purposes only. Amounts shown above as "Incurred to Date" for projects may reflect aggregate amounts for multiple project components tracked in LAWA's financial system. These amounts may differ from those reflected in LAWA's accounting systems, due to the timing of expense recognition or other accounting practices, and should not be relied upon for investment purposes.

TERMINAL ELEMENT CHANGE
 ORDERS MONTH OF: 4/30/2018



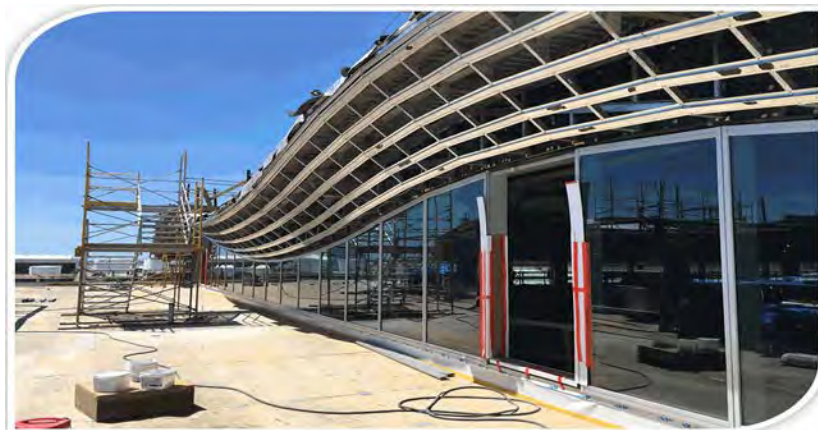
Project Contract		Change Order No	< \$150K	\$150K - \$1Mil	> \$1Mil	Description
TERMINAL ELEMENT						
DA-4923 - PARKING GARAGE ELEVATOR UPGRADES						
4/30/2018	DA-4923	0237		\$201,583		PGEU - Extended General Conditions - CCR 7253
4/30/2018	DA-4923	0238			(\$2,247,577)	PGEU - Deletion of Scope at PS201 and PS299 - CCR 6175

MSC ELEMENT PROJECTS IN DELIVERY

Midfield Satellite Concourse (North Gates)

Project Description

The MSC will function primarily as an international departure and arrival concourse. The MSC will have a flexible flight line allowing it to accommodate both wide and narrow body aircraft. Part A, the North Concourse, includes 9 wide body gates. Part B, the North Extension, includes 2 wide body gates and Part C, the South Concourse, includes 8 wide body gates. The scope of the MSC project includes the construction of Part A, Part B, and 1 gate of Part C for a total of 12 gates. A Passenger Tunnel and Gateway Building will connect the MSC to the TBIT. A separate Baggage/Utility Tunnel will also be constructed between the MSC and TBIT. New aprons will be constructed on both sides of the MSC and Taxiway C12 will be constructed west of the MSC.



Recent Project Achievements

Through April 2018, the contractor completed the concrete pours on the north end metal deck and the installation of two major air handling units. LADWP commenced cable installation within the new duct bank.

Budget Status

The project is trending on budget. Negotiation efforts are ongoing to review and quantify a potential change order for the DWP Substation. In addition, the team is working to negotiate a change order for the HazMat remediation anticipated on the east side of the Passenger Tunnel as well as the impacts due to HazMat remediation on the west side of the Passenger Tunnel.

Schedule Status

The project is 59 calendar days delayed, which is an improvement of 4 days from last month. The critical path is now the core foundations and steel. The project team and contractor are reviewing approaches to recover portions of that delay and to mitigate any additional delay.

As of: April 30		Status	Construction Start	Construction Finish	Variance to BL Finish
Midfield Satellite Concourse - North Gates (Construction)					
MSC North Gates - NTP Phase 1		Started	1-Apr-15		
MSC North Gates - Substantial Completion		●		13-Mar-20	-59
MSC North Gates - Final Acceptance		●		18-Sep-20	-59
Status ● Awaiting NTP ○ Target Milestone ● On-Time ● Behind Schedule ● Requires Mitigation					

Project EAC Cost



Cost To Date: \$513.88M
Cost Remaining: \$849.62M
Total Cost: \$1,363.50M

Design/Constr. Cost



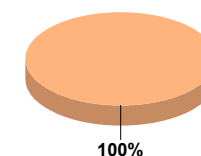
Incurred Cost: \$423.28M
Cost Remaining: \$727.47M
Const. Cost Total: \$1,150.74M

Design/Constr. Duration



Days Elapsed: 1,125
Days Remaining: 625
Days Total: 1750

Contingency



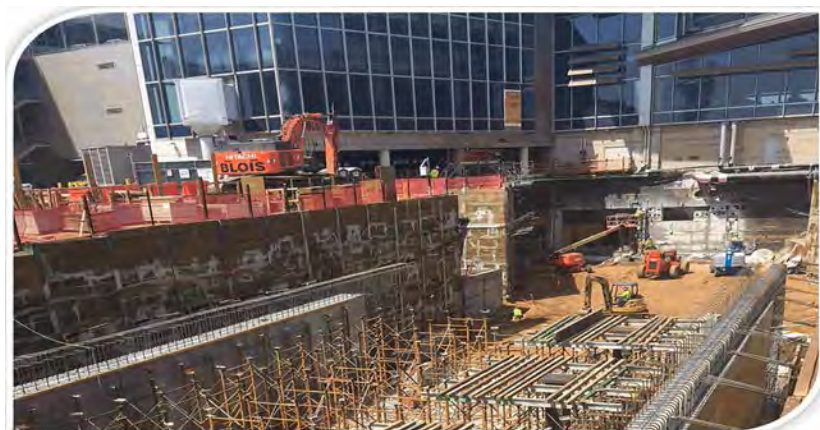
Allocated Contingency: (\$0.28M)
Remaining: \$75.28M
Total Contingency: \$75.00M

MSC ELEMENT PROJECTS IN DELIVERY

MSC/BW Baggage Optimization Project

Project Description

The Baggage Optimization Project (BOP) is aimed at providing a simple comprehensive baggage solution for both the MSC and TBIT, with additional makeup capacity, enhanced operations and redundancy, and an integrated distribution system. This project constructs the infrastructure elements for BOP; the baggage handling system will be designed and installed under a tenant lease agreement.



Recent Project Achievements

In April 2018, all basement concrete work was completed at the North BHS Structure site. In addition, all steel was erected for the building. At the Far East Tunnel, slab and wall work started for western half of the tunnel, siphon structure work is ongoing, foundation and slab work started for the east half of tunnel and the Jack and Bore work for the 34.5KV LADWP duct banks started.

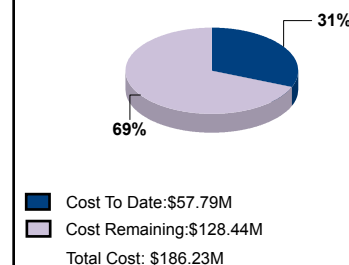
Budget Status

The project is trending on budget.

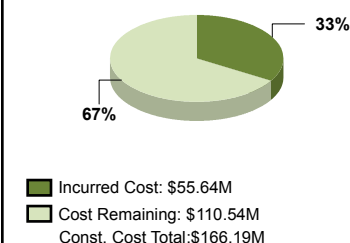
Schedule Status

The project is 45 calendar days delayed, due to continued impacts of unforeseen conditions along with weather impacts in March 2018. The project team and contractor are reviewing approaches to recover portions of that delay and to mitigate any additional delays.

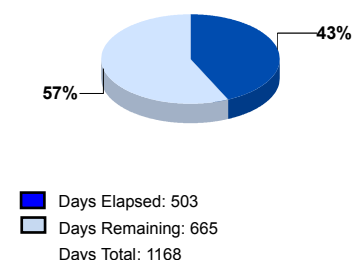
Project EAC Cost



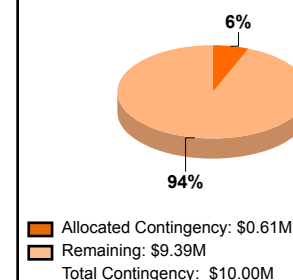
Design/Constr. Cost



Design/Constr. Duration



Contingency



As of: April 30		Status	Construction Start	Construction Finish	Variance to BL Finish
MSC/BW - Baggage Optimization Program (Construction)					
MSC/BW - Baggage Optimization Program - Construction NTP		Started	13-Dec-16		
MSC/BW - Baggage Optimization Program - Far East, Mixing Box, North BHS Structure, and BW Interface		●		14-Jan-20	0
MSC/BW - Baggage Optimization Program - North BHS Tunnel - Substantial Completion		●		8-Apr-20	-45
Status ● Awaiting NTP ○ Target Milestone ● Behind Schedule ● On-Time ● Requires Mitigation					

MSC ELEMENT PROJECTS IN DELIVERY BUDGET OVERVIEW AS OF: 4/30/2018

(dollars in thousands)							
Status	Description	Baseline Budget	Current Budget	Committed to Date	Incurred to Date	Estimate at Completion (EAC)	Variance (Current Budget-EAC)
	Capital Budget 3						
Closed	MSC Enabling Project	75,982	59,127	59,127	59,127	59,127	0
Active	MSC North Gates	1,248,650	1,427,727	1,254,096	513,876	1,363,500	64,226
Active	MSC/BW Baggage Optimization Project	195,088	195,088	169,419	57,794	186,231	8,856
	Subtotal: Capital Budget 3	1,519,720	1,681,942	1,482,642	630,797	1,608,858	73,082
	MSC Element: Total	1,519,720	1,681,942	1,482,642	630,797	1,608,858	73,082

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MSC ELEMENT CHANGE ORDERS MONTH OF: 4/30/2018

Project Contract	Change Order No	< \$150K	\$150K - \$1Mil	> \$1Mil	Description
MSC ELEMENT					
DA-4971 - MIDFIELD SATELLITE CONCOURSE NORTH (MSC) (DA-4971)					
4/10/2018 DA-4971	0054	\$0			Administrative Change Order - Revise Contract Sections GC.52.G.1.a&b
4/10/2018 DA-4971	0055	\$18,859			Removal of Unknown Concrete Mass in the way of LAWA Duct Bank at Coast Guard Parking Lot
4/10/2018 DA-4971	0060	\$15,928			BOP FET Demo Delay & Misc. Impacts Due to Baggage Foundations
4/10/2018 DA-4971	0061	\$12,185			BOP NBHS - Unforeseen Abandoned 16in Jet Fuel Line
4/11/2018 DA-4971	0062	\$36,972			BOP FET - Unknown Pipe
4/11/2018 DA-4971	0063	\$688			BOP FET - Removal of Unforeseen Utility - 8" Pipe
4/10/2018 DA-4971	0064	\$3,897			Slurry Encasement Removal in Area 1.1
4/11/2018 DA-4971	0065	\$8,971			Concrete Chipping in Existing CB at LADWP Substation
4/10/2018 DA-4971	0066	\$43,586			BOP FET - Unknown Utility Concrete Encasement
4/10/2018 DA-4971	0067	\$7,045			GTWY - Gate 148 Lead-in Line Stop Bar Striping
4/26/2018 DA-4971	0071	\$7,144			Replace Existing Connections at Two Fire Hydrants on Coast Guard Rd

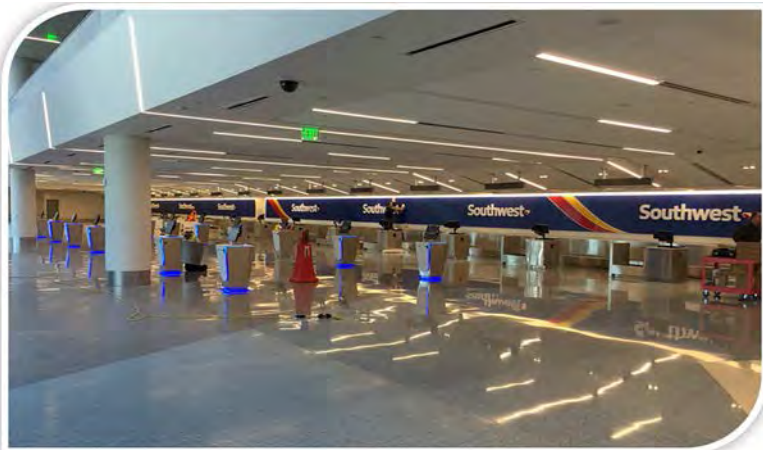
TENANT IMPROVEMENT: Projects in Delivery



Terminal Commercial Management (TCM)

The Terminal Commercial Management (TCM) agreements provide for the development, leasing and management of convenience retail, specialty retail, food and beverage and certain other passenger services in Terminals 1, 2, 3, 6, TBIT and the Theme Building. In accordance with the TCM agreements, the development and investment in non-premises improvements in the terminal facilities and Theme Building are capital assets to be acquired by LAWA subject to Board approval of each DIP.

The Terminal 1 Concessions project is ongoing through the third quarter of 2018.



Terminal 1

Southwest Airlines is undergoing a major renovation program for Terminal 1. These renovations include: improvements to the passenger security screening checkpoint; the design and implementation of a new inline Checked Baggage Inspection System and baggage sorting system; upgraded holdrooms and associated building infrastructure; refurbished arrival/baggage claim area; replacement of the passenger boarding bridges; renovations to airline support office space; and the replacement of aircraft paving sections and associated fuel hydrant pit locations.

During April 2018, the contractor completed work at Gate 14 work and it was successfully commissioned and re-opened. Substantial completion for this project has been impacted by four months due to apron pavement changes required to implement the Terminal 1.5 program. The overall project is anticipated to be complete in the fourth quarter of 2018.

TENANT IMPROVEMENT: Projects in Delivery



Terminal 1.5 Program

This project provides a vertical core terminal between Terminal 1 and Terminal 2, also a facility to process passengers; including new ticketing areas, and passenger / baggage screening capabilities. Work includes a baggage claim facility, secure and non-secure connections between Terminals 1 and 2, along with a bus port to provide airside connection to other terminals and additional office space.

Through April 2018, the contractor commenced dirt hauling and shoring activities. The project team completed their 90% design package review and returned comments to the tenant.



Delta 2017 Move Program

This program includes minimum improvements to T2, T3, T5, T6, and TBIT in order to relocate the airlines currently located in T2 and T3 to T5, T6 and TBIT; and relocate Delta from T5 and T6 to T2 and T3. Scope includes improvements to public spaces, bus gates, ticketing space, IT, support and office space, airline club, gating reconfigurations and new PBB at TBIT and relocation of airlines.

During April 2018, the contractor continues addressing deviations and the testing and commissioning activities. The project schedule has been impacted by contractor productivity issues and the completion date is revised to the second quarter of 2018.

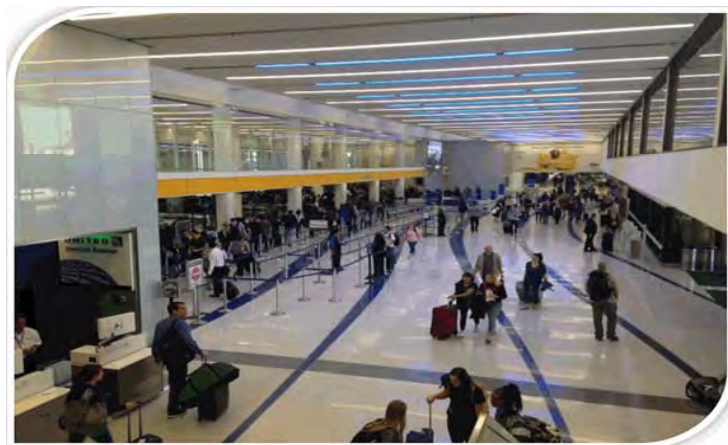
TENANT IMPROVEMENT: Projects in Delivery



T2/3 Modernization Program (by Delta)

This program includes upgrading the T2 concourse, including construction of additional floor area and reconfiguring existing passenger gate positions; the demolition and reconstruction of the T3 concourse building to provide additional concourse area, including a new operation control center; the demolition of the southern appendages of the T3 satellite; extensive renovation of the T3 satellite; the demolition and reconstruction of the ticketing buildings at T2 and T3, including new facilities for passenger and baggage screening, ticketing, and baggage claim; and, a secure connector between T2 and T3. The proposed project also includes apron improvements, specifically the resurfacing, restriping, and relocation of fuel pits.

The Terminal 2/3 Delta Skyway Project was approved by the Board on April 5, 2018 and the contractor commenced with early enabling work.



Terminal 7 and 8

United Airlines is preparing a major renovation program for Terminal 7 and 8. These renovations include: improvements to the passenger SSCP; the design and implementation of a new inline CBIS and baggage sorting system for Terminals 7 and 8; upgraded holdrooms and associated building infrastructure; refurbished arrival/baggage claim area; replacement of the passenger boarding bridges; renovations to airline support office space; and constructing a new premium lounge and support office space.

Through April 2018, the contractor completed the skylight replacement, all work in the arrivals and ticketing levels and the concourse level holdroom and restroom work. Additional scope was added to the overall redevelopment program, which has impacted the schedule. The anticipated completion is revised to the third quarter of 2018.



Proposition O - Argo Drain Sub-basin Facility

This project will assist the City in complying with the Santa Monica Bay Beaches Wet Weather Bacteria Total Maximum Daily Load regulations, and LAWA's compliance with Industrial General Permit, MS4 Permit and Low Impact Development requirements. Stormwater flows will be diverted and captured from two existing stormdrain systems. The diverted runoff will be treated through the implementation of different elements including a clarifier and Underground Infiltration Gallery. The treated flows will eventually infiltrate into the soil.

This project is managed by the Los Angeles Bureau of Engineering and is in the contract procurement phase. The funding increase discussion is anticipated to complete in the second quarter of 2018 and NTP is anticipated to be executed immediately after.

TENANT IMPROVEMENT PROJECTS IN DELIVERY BUDGET OVERVIEW AS OF: 4/30/2018

(dollars in thousands)							
Status	Description	Estimate	Current Budget	Committed to Date	Incurred to Date	Estimate at Completion (EAC)	Variance (Current Budget-EAC)
	Tenant Improvement						
	Terminal 1 (Southwest)	521,004	TBD	521,004	334,354	TBD	TBD
	Terminal 1.5 Program	492,088	TBD	492,088	1,314	TBD	TBD
	Delta 2017 Move Program	309,279	TBD	309,279	4,279	TBD	TBD
	Terminal 2 and Terminal 3 Modernization Program (by Delta)	1,295,000	TBD	TBD	TBD	TBD	TBD
	Terminal 7 and 8	539,616	TBD	539,616	393,749	TBD	TBD
	Proposition O - Argo Drain Sub-basin Facility	7,600	TBD	TBD	TBD	TBD	TBD
	Terminal Element: Projects in Development	3,164,587	TBD	1,861,987	733,696	TBD	TBD

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User's Guide - Budget Reports

The information provided herein is designed to furnish users of the Planning and Development Group (PDG) Budget Reports with greater knowledge and a better understanding of the composition of the various components of the budget report.

Baseline Budget – For projects in Capital Budget 1, it is the estimated cost of the project as it was reported in the November 2009 report with the exception of the Crossfield Taxiway project, which is from the February 2009 Operating Statement (OS) budget report, and Taxilane T Phase 2, which is based on the Board award value. For projects in Capital Budget 2 and 3, it is determined when the contract is awarded by the Board.

Current Budget - Is the estimated cost of the project as it was planned plus or minus any processed revisions.

Committed to Date - Is the total contractual obligation to date for the project, e.g. awarded design contracts, awarded construction contracts, authorized task orders, etc.

Incurred to Date - Is the total of invoices received to date for the project.

Estimate at Completion (EAC) - Is the latest estimate of the total cost of the project.

Variance - Is the difference between Current Budget minus Estimate at Completion (EAC).

PROGRAM COST SUMMARY BUDGET OVERVIEW

AS OF: 4/30/2018

(dollars in thousands)						
Description	Baseline Budget	Current Budget	Committed to Date	Incurred to Date	Estimate at Completion (EAC)	Variance (Current Budget-EAC)
Capital Budget 1						
Airside Element	533,524	444,077	441,423	435,045	443,770	307
Terminal Element:						
Bradley West Program	2,040,915	2,123,442	2,123,327	2,123,327	2,123,345	97
Elevator & Escalator Program	270,000	226,026	222,548	222,105	223,730	2,296
Utilities & Landside Element:						
Central Utility Plant Program	423,835	393,730	393,730	393,730	393,730	0
Infrastructure Program	8,175	13,723	13,723	13,723	13,723	0
Residential/Soundproofing Element	180,000	153,377	153,377	153,377	153,377	0
CB1-Unallocated Contingency	N/A	78,466	N/A	N/A	0	78,466
Subtotal: Capital Budget 1		3,432,842	3,348,128	3,341,307	3,351,675	81,166
Capital Budget 2						
Airside Element	51,421	41,641	41,641	41,641	41,641	0
Terminal Element	431,536	412,751	387,413	367,984	397,013	15,738
Utilities & Landside Element	101,642	121,207	118,085	118,085	118,085	3,122
Residential/Soundproofing Element	1,317	1,124	1,124	1,124	1,124	0
CB2-Unallocated Contingency	N/A	56,401	N/A	N/A	0	56,401
Subtotal: Capital Budget 2		633,124	548,263	528,834	557,863	75,261
Capital Budget 3						
Airside Element	460,952	454,451	392,016	335,531	412,565	41,886
Terminal Element	482,722	510,020	58,966	50,492	457,709	52,311
Utilities & Landside Element	138,333	133,324	117,082	78,049	122,668	10,656
Midfield Satellite Concourse Element	1,519,720	1,681,942	1,482,642	630,797	1,608,858	73,082
CB3-Unallocated Contingency	N/A	32,733	N/A	N/A	0	32,733
Subtotal: Capital Budget 3		2,812,471	2,050,706	1,094,869	2,601,800	210,668
Projects in Development	N/A	N/A	13,456	8,011	N/A	N/A
Report Total		6,878,437	5,960,553	4,973,021	6,511,338	N/A

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SBE / LBE / DBE / MWBE REPORT
AS OF: 4/30/2018

	Contract No.	Pledged Level of Participation	Achieved Participation to Date					Remarks
			SBE	DBE	M/WBE	LBE	LSBE	
SBE PROCURED CONTRACTS								
AMEC Foster Wheeler Environment & Infrastructure, Inc.	DA-5253	25.00%	22.36%	N/A	N/A	N/A	N/A	
AVB Management Partners Joint Venture	DA-4834	20.00%	36.08%	N/A	N/A	N/A	N/A	
Berg & Associates Inc.	DA-5130	100.00%	100.00%	N/A	N/A	N/A	N/A	
Burns & McDonnell	DA-5005	18.50%	18.62%	N/A	N/A	N/A	N/A	
CalTrop Corporation	DA-5099	15.00%	16.38%	N/A	N/A	N/A	N/A	
CMTS, LLC	DA-5131	100.00%	100.00%	N/A	N/A	N/A	N/A	
Construction Management Solutions (Quest Project Controls)	DA-5127	100.00%	100.00%	N/A	N/A	N/A	N/A	
DWL Architects + Planners, Inc.	DA-5203	45.00%	15.50%	N/A	N/A	N/A	N/A	See Note 1
E.K. Associates	DA-5208	100.00%	100.00%	N/A	N/A	N/A	N/A	
Hill/APSI Joint Venture	DA-5129	49.00%	49.00%	N/A	N/A	N/A	N/A	
HKS Architects, Inc.	DA-5205	20.00%	65.00%	N/A	N/A	N/A	N/A	
Integrated Project Control Team (IPCT) Joint Venture	DA-5128	100.00%	100.00%	N/A	N/A	N/A	N/A	
Jacobs Project Management	DA-5133	30.00%	39.00%	N/A	N/A	N/A	N/A	
Jacobsen/Daniels Associates, LLC	DA-5134	100.00%	100.00%	N/A	N/A	N/A	N/A	
Kleinfelder Inc.	DA-5254	27.00%	0.00%	N/A	N/A	N/A	N/A	See Note 2
Lea + Elliott, Inc.	DA-5132	20.00%	46.87%	N/A	N/A	N/A	N/A	
Leigh Fisher	DA-4982	20.00%	40.20%	N/A	N/A	N/A	N/A	
M. Arthur Gensler & Associates	DA-5006	25.00%	39.43%	N/A	N/A	N/A	N/A	
*M. Arthur Gensler & Associates	DA-5204	20.00%	N/A	N/A	N/A	N/A	N/A	
Myers & Sons-Griffith, A Joint Venture	DA-5182	19.63%	8.03%	N/A	N/A	N/A	N/A	See Note 3
Parsons Transportation Group	DA-5135	42.00%	21.49%	N/A	N/A	N/A	N/A	
Paul Murdoch Architects	DA-5202	100.00%	100.00%	N/A	N/A	N/A	N/A	
Ricondo & Associates, Inc.	DA-5007	22.00%	24.40%	N/A	N/A	N/A	N/A	
Rivers & Christian	DA-5201	100.00%	100.00%	N/A	N/A	N/A	N/A	
RS&H California, Inc.	DA-4981	20.00%	21.15%	N/A	N/A	N/A	N/A	
Simpson & Simpson Management Consulting, Inc.	DA-5136	30.00%	100.00%	N/A	N/A	N/A	N/A	
Smith-Emery Company	DA-5255	15.00%	11.00%	N/A	N/A	N/A	N/A	See Note 1

Notes:

* New Contract - or - data may not have been submitted yet.

1. Business Enterprise achievement expected to increase over contract term.
2. PDG is reaching out to Prime to discuss BE compliance.
3. PSD working with Prime to accurately report certified subcontractor participation.
4. Firm is actively progressing in their SBE achievement to meet pledged goal.

SBE / LBE / DBE / MWBE REPORT
AS OF: 4/30/2018

	Contract No.	Pledged Level of Participation	Achieved Participation to Date					Remarks
			SBE	DBE	M/WBE	LBE	LSBE	
Steve Bubalo Construction Co.	DA-5215	15.00%	100.00%	N/A	N/A	N/A	N/A	
Sully-Miller	DA-5074	15.30%	24.00%	N/A	N/A	N/A	N/A	
T.Y. Lin International	DA-5050	23.75%	19.73%	N/A	N/A	N/A	N/A	See Note 2
Turner/PCL Joint Venture	DA-4971	15.00%	18.96%	N/A	N/A	N/A	N/A	
Vanir I ASL	DA-5137	23.00%	70.87%	N/A	N/A	N/A	N/A	
DBE PROCURED CONTRACTS								
Granite Construction Company	DA-5227	6.32%	N/A	3.87%	N/A	N/A	N/A	See Note 3
Griffith Company	DA-5206	5.20%	N/A	5.40%	N/A	N/A	N/A	
Griffith-Coffman JV	DA-5051	10.58%	N/A	11.45%	N/A	N/A	N/A	
HNTB Corporation	DA-5162	16.00%	N/A	30.60%	N/A	N/A	N/A	
RS&H California, Inc.	DA-5173	16.00%	N/A	21.19%	N/A	N/A	N/A	
Taft Electric Company	DA-5121	15.00%	N/A	17.07%	N/A	N/A	N/A	
LBE PROCURED CONTRACTS								
AMEC Foster Wheeler Environment & Infrastructure, Inc.	DA-5253	15.00%	N/A	N/A	N/A	0.00%	N/A	See Note 3
E.K. Associates	DA-5208	100.00%	N/A	N/A	N/A	100.00%	N/A	
Kleinfelder Inc.	DA-5254	10.00%	N/A	N/A	N/A	0.00%	N/A	See Note 2
Myers & Sons-Griffith, A Joint Venture	DA-5182	12.50%	N/A	N/A	N/A	1.59%	N/A	See Note 3
Smith-Emery Company	DA-5255	7.00%	N/A	N/A	N/A	0.00%	N/A	See Note 3
Steve Bubalo Construction Co.	DA-5215	5.00%	N/A	N/A	N/A	100.00%	N/A	
LSBE PROCURED CONTRACTS								
AMEC Foster Wheeler Environment & Infrastructure, Inc.	DA-5253	15.00%	N/A	N/A	N/A	N/A	0.00%	See Note 3
Kleinfelder Inc.	DA-5254	7.00%	N/A	N/A	N/A	N/A	0.00%	See Note 2
Myers & Sons-Griffith, A Joint Venture	DA-5182	7.49%	N/A	N/A	N/A	N/A	1.47%	See Note 3
Smith-Emery Company	DA-5255	4.00%	N/A	N/A	N/A	N/A	0.00%	See Note 3
Steve Bubalo Construction Co.	DA-5215	3.00%	N/A	N/A	N/A	N/A	100.00%	
M/WBE PROCURED CONTRACTS								
Skidmore Owings & Merrill	DA-4822	23.00%	N/A	N/A	19.44%	N/A	N/A	See Note 4

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