

### Fiscal Year 2020-2021 Budget Performance Review -For Period Ended June 2021 Unaudited Results

Los Angeles World Airports Board of Airport Commissioners, September 2<sup>nd</sup>, 2021

# FY 2021 LAX Domestic Traffic Recovery Exceeded Budget Projections, Offset by Lower International Traffic





	FY 2021 Enplanements	Compared to Budget Better/(Worse)		Compared to Pr	Compared to Prior Year	
			%		%	
Domestic	12,385,980	1,758,543	17%	(10,097,704)	(45%)	
International	2,207,811	(2,164,753)	(50%)	(6,737,962)	(75%)	
Total	14,593,791	(406,209)	(3%)	(16,835,666)	(54%)	

# LAX FY2021 Landed Weight Decreased by 25% from FY2020, Los Angeles World ARPY 35% Better than Budget



# FY2021 LAX Operating Income Underperformed Budget, Liquidity Above Target



(\$ in '000s)	FY 2021 Prelim. Actual	FY 2021 Budget	Actual Compare Better/(V	
			\$	%
LAX Operating Revenues	1,057,866	1,295,802	(237,936)	(18.36%)
LAX Operating Expenses Before Dep. & Amort.*	714,980	777,763	62,783	8.07%
LAX Operating Income Before Dep. & Amort.	342,886	518,039	(175,153)	(33.81%)

\*Adjusted for \$59.4 million non-cash GASB 68 Pension expense.

- Days Cash On Hand (DCOH) as of June 30, 2021 is 675 days.
  - Mainly due to prefunding of expected disbursements for certain capital projects including APM, TBIT Core, Airport Police Facility, Taxiway P.
  - Excluding prefunding of about \$213 million, DCOH is 575 days.

# FY2021 LAX Preliminary Financial Performance



(\$ in '000)	FY2021 Prelim. Actual	FY2021 Budget	Actual vs. Budget Better (Worse) \$ %	
LAX Operating Income*	342,886	518,039	(175,153)	(33.8%)
CARES Grants Reimbursements	249,226	0	249,226	NA
Other Earnings**	30,221	41,000	(10,779)	(26.3%)
LAX Pledged Revenues	\$622,333	\$559,039	\$63,294	11.3%
Net Debt Service***	175,863	353,000	177,137	50.2%
LAX Debt Service Coverage	3.5x	1.6x	1.9x	118.8%

\* Before depreciation and amortization. Excluding \$59.4 million of GASB 68 Pension expenses.

\*\* Include Interest earnings and Build America Bonds subsidies.

\*\*\* Net of PFCs, CARES grants and restructuring.

# FY2021 LAX Operating Revenues Ended 18% Below Budget, Mainly Due to Aviation Revenues



Operating Revenue (\$ in '000s)	FY 2021 Prelim. Actual	FY 2021 Budget	Actual Compare Better/(V Ś	
Aviation Revenues	891,796	1,087,984	(196,188)	(18.03%)
Non-Aviation Revenues	166,070	207,818	(41,748)	(20.09%)
Total Operating Revenues	1,057,866	1,295,802	(237,936)	(18.36%)

- Terminal Building Rentals and Landing Fee underperformance is due to deferral and mitigation of airline charges, as part of the Airline Cost Stabilization and Recovery Plan.
- Non-aviation revenues are lower than budget due to underperformance of interminal concessions, and lower TNC and parking revenues.

# FY2021 LAX Operating Expenses Are 8.0% Better than **Budget**



Operating Expenses (\$ in '000s)	FY 2021 Prelim. Actual	FY 2021 Budget	Actual Compared to Budget (Better)/Worse	
*			\$	%
Salaries & Benefits <sup>*</sup>	425,177	439,038	(13,861)	(3.2%)
Contractual Services	189,612	218,578	(28,966)	(13.3%)
Materials & Supplies	43,751	51,187	(7,436)	(14.5%)
Utilities	40,788	44,286	(3,498)	(7.9%)
Other <sup>**</sup>	15,653	24,674	(9,021)	(36.6%)
Total Operating Expenses Before Dep. & Amort.	714,980	777,763	(62,783)	(8.1%)

Net of capitalized payroll and \$59.4 million GASB 68 adjustments \*

\*\* Other include Administrative Expenses, Advertising and Public Relations, Insurance and Lease Expenses

- Salaries & Benefits below budget mainly due to acceleration of SIP and overtime savings.
- Contractual Services below budget mainly due to strict spending control and additional cost saving efforts.
- Utilities are down compared to budget due to Bradley West utilities capitalization.

All numbers are preliminary, unaudited, subject to change

# Year-End Unrestricted Cash Balance Was \$484 Million Higher than in Prior Year



Cash Balances (\$ in '000s)	FY 2021 Actuals	Comparison to Prior Year Better / (Worse)	
		\$ %	
Unrestricted Cash	1,432,737	484,357	51.1%
Restricted Cash:	1,273,919	(796,575)	(38.5%)
Construction Fund	34,276	(319,309)	(90.3%)
Debt Service Reserve	598,397	22,065	3.8%
Debt Service Fund	82,287	(43,014)	(34.3%)
CFC	91,159	(332,131)	(78.5%)
PFC	216,551	(124,220)	(36.5%)
Revenue Fund M&O Reserve	233,904	(552)	(0.2%)
Other <sup>*</sup>	17,345	586	3.5%
Total Cash	2,706,656	(312,218)	(10.3%)

\* Other include Arts Program Fund, Federally Forfeited Property, LAWA Deposit Accounts, and Unearned Grant Contributions

- Days Cash On Hand (DCOH) as of June 30, 2021 is 675 days.
  - Includes prefunding of expected disbursements for certain capital projects including APM, TBIT Core, Airport Police Facility, Taxiway P
  - Excluding prefunding of about \$213 million, DCOH is 575 days.

# Appendix

### FY 2021 LAX Financial Performance





FY2021 Actual numbers are preliminary, unaudited, subject to change. FY2020 and 2021 Actual numbers do not include GASB 68 Pension adjustments of \$33.4 million and \$59.4 million respectively.

### FY 2021 LAX Operating Revenues





#### **Operating Revenues - Non-Aviation**



# Aviation Revenues Are Below Budget Mostly Due to Airline Relief Measures



Aviation Revenue Sources (\$ in '000s)	FY 2021 Prelim. Actual	Comparison to Budget Better / (Worse)		Comparis Prior Ye Better / (V	ear
		\$	%	\$	%
Building Rentals	552,081	(117,593)	(17.6%)	(19,396)	(3.4%)
Landing Fees	223,678	(87,138)	(28.0%)	(35,507)	(13.7%)
Land Rentals	109,556	4,575	4.4%	(5,967)	(5.2%)
Other*	6,480	3,967	157.9%	318	5.2%
Total Aviation Revenues	891,796	(196,188)	(18.0%)	(60,553)	(6.4%)

# In-Terminal Concession Revenues Are Below Budget Mostly Due to Lower Duty Free, Advertising and TCM Revenues



In-Terminal Concession Revenue Sources (\$ in '000s)	FY 2021 Prelim. Actual	Comparison to Budget Better / (Worse)		Comparison to Prior Year Better / (Worse)	
		\$	%	\$	%
Food & Beverage	7,148	(1,842)	(20.5%)	(11,671)	(62.0%)
Advertising Revenue	9,672	(9,932)	(50.7%)	(18,204)	(65.3%)
Terminal Comm. Mgmt.	8,419	(5,694)	(40.3%)	(31,187)	(78.7%)
Gifts & News	5,982	1,856	45.0%	(3,481)	(36.8%)
Foreign Exchange	1,025	(1,568)	(60.5%)	(7,970)	(88.6%)
Telecommunication	853	383	81.5%	(221)	(20.5%)
Duty Free Sales	5,140	(18,023)	(77.8%)	(50,592)	(90.8%)
Other*	5,108	933	22.3%	(2,351)	(31.5%)
Total In-Terminal					
Concession Revenues	43,347	(33,887)	(43.9%)	(125,677)	(74.4%)

\* Other Aviation Revenues include Luggage Carts, ATM Revenue, and Security Screening Services

- International Passengers continued to underperform compared to Budget, resulting in a worse-than-budget performance in Duty Free and Foreign Exchange.
- Advertising and TCM revenues are lower due to lower passenger traffic and closures of various concessions.

# Off-Terminal Concession Revenues Ended FY Lower Than Budget Due to Lower TNC and Parking Revenues



Off-Terminal Concession Revenue Sources (\$ in '000s)	FY 2021 Prelim. Actual	Comparison to Budget Better / (Worse)		Comparison to Prior Year Better / (Worse)	
		\$	%	\$	%
Auto-Parking	57,259	(3,945)	(6.4%)	(30,530)	(34.8%)
Rent-A-Car	33,686	4,388	15.0%	(31,495)	(48.3%)
Transportation Network Company	19,583	(5,640)	(22.4%)	(19,216)	(49.5%)
Flyaway Bus Service	4,578	(1,772)	(27.9%)	(8,102)	(63.9%)
Bus Limousine & Taxi	2,969	(328)	(10.0%)	(3 <i>,</i> 889)	(56.7%)
Other*	4,647	(565)	(10.8%)	(3 <i>,</i> 397)	(42.2%)
Total Off-Terminal Concession Revenues	122,723	(7,861)	(6.0%)	(96,628)	(44.1%)

\* Other Off-Terminal Concession Revenues include Airport Services and Miscellaneous Revenue

### Legal Disclaimer



GENERAL – The information contained in the attached presentation is provided as of the date shown thereon. If you are viewing this presentation after that date, there may have been events that occurred subsequent to such date that would have a material adverse effect on the information contained in this presentation, and the Department of Airports of the City of Los Angeles ("LAWA" or the "Department") does not undertake any obligation to update this presentation. The information provided in this presentation is not warranted as to completeness or accuracy and is subject to change without notice. All numbers contained in this presentation are unaudited, approximate and subject to change.

ADDITIONAL INFORMATION – For further information and a more complete description of LAWA and LAWA's securities, readers are referred to (i) the Official Statements and Offering Memoranda of LAWA related to LAWA's securities and (ii) LAWA's reports of annual financial information available on LAWA's investor relations website at https://www.lawa.org/en/lawa-investor-relations or http://emma.msrb.org/, all of which speak only as of their respective dates. This presentation is provided for your information and convenience only. Any investment decisions regarding LAWA's securities should only be made after a careful review of an Official Statement or Offering Memorandum of LAWA, as applicable, related to such securities.

NO OFFER OF SECURITIES – This presentation does not constitute a recommendation or an offer or solicitation for the purchase or sale of any security or other financial instrument, including any LAWA securities, or to adopt any investment strategy. Any offer or solicitation with respect to any LAWA securities will be made solely by means of an Official Statement or Offering Memorandum. In no event will LAWA be liable for any use by any party of, for any decision made or action taken by any party in reliance upon, or for any inaccuracies or errors in, or omissions from, the information contained in this presentation and such information may not be relied upon by any party in connection with a decision to buy, sell or hold any security.

FORWARD-LOOKING STATEMENTS – Certain statements included in this presentation constitute "forward-looking statements." Such statements are generally identifiable by the terminology used, such as "plan," "expect," "estimate," "budget," "project," "maintain," "achieve," "forecast," "will likely result," "are expected to," "will continue," "is anticipated," "intend" or other similar words. The forward-looking statements in this presentation are based on various assumptions and estimates and are inherently subject to various risks and uncertainties, including risks and uncertainties relating to the possible invalidity of the underlying assumptions and estimates and possible changes or developments in social, economic, business, industry, market, legal and regulatory circumstances and conditions and actions taken or omitted to be taken by third parties, including airlines, customers, suppliers and competitors, among others, and legislative, judicial and other governmental authorities and officials. Assumptions related to the foregoing involve judgments with respect to, among other things, future economic, competitive and market conditions and future business decisions, all of which are difficult or impossible to predict accurately and many of which are beyond the control of the Department and the Board of Airport Commissioners of the City (the "Board"). Any of such assumptions could be inaccurate and, therefore, there can be no assurance that the forward-looking statements included in this presentation will prove to be accurate, and actual results, performance or achievements may differ materially from the expectations and forecasts described in this presentation. No assurance can be given that any future results discussed in this presentation will be achieved, and actual results may differ materially from the expectations and forecasts described in this presentation. All projections, forecasts, assumptions, expressions of opinion, estimates and other forwardlooking statements are expressly qualified in their entirety by the cautionary statements set forth in this presentation. LAWA may not issue any updates or revisions to those forward-looking statements if or when the expectations, or events, conditions or circumstances on which such statements are based, occur. Statements contained in this presentation which involve estimates, forecasts, or other matters of opinion, whether or not expressly so described in this presentation, are intended solely as such and are not to be construed as representations of fact. Further, forward-looking statements contained in this presentation are subject to change without notice and the delivery of this presentation will not, under any circumstances, create any implication that there has been no change in the affairs of LAWA. By providing the information in this presentation, LAWA does not imply or make any representation (a) that all information provided in this presentation is material to investors' decisions regarding investment in any LAWA securities, (b) as to the completeness or accuracy of any financial, operational or other information not included in this presentation, (c) regarding any other financial, operating or other information about LAWA, or its outstanding securities, (d) that no changes, circumstances or events have occurred since the dated date of the information provided this presentation or (e) that no other circumstances or events have occurred or that no other information exists concerning LAWA, its outstanding securities or any contemplated transactions which may have a bearing on LAWA financial condition, the security for LAWA securities, or an investor's decision to buy, sell, or hold any of LAWA's securities.